

ATTACHMENTS



ORDINARY MEETING AGENDA

THURSDAY 23 MARCH 2017

~ REFERENCE TO ATTACHMENTS ~

PART A – ACTION

Page Number

Clause 2A – Upgrade to Council Works Depot - Cobar.....	60-62
Clause 3A – Australian Local Government Association – Submission to the 2017-18 Federal Budget.....	Under Separate Cover
Clause 8A – Cobar Miners Memorial Committee – Development Application.....	Under Separate Cover
Clause 9A – Exhibition of Disability Inclusion Action Plan.....	63-80

PART B – INFORMATION

Page Number

Clause 5B – Meeting Minutes	81-89
Clause 7B – Expenditure for Roads Network.....	90-100
Clause 10B – Community Survey Report.....	101-110
Clause 11B – Minutes of the Economic Taskforce March Meeting.....	111-118
Clause 12B – Rates Reconciliation Report as at 28 February 2017	119-120

Cobar Depot Masterplan

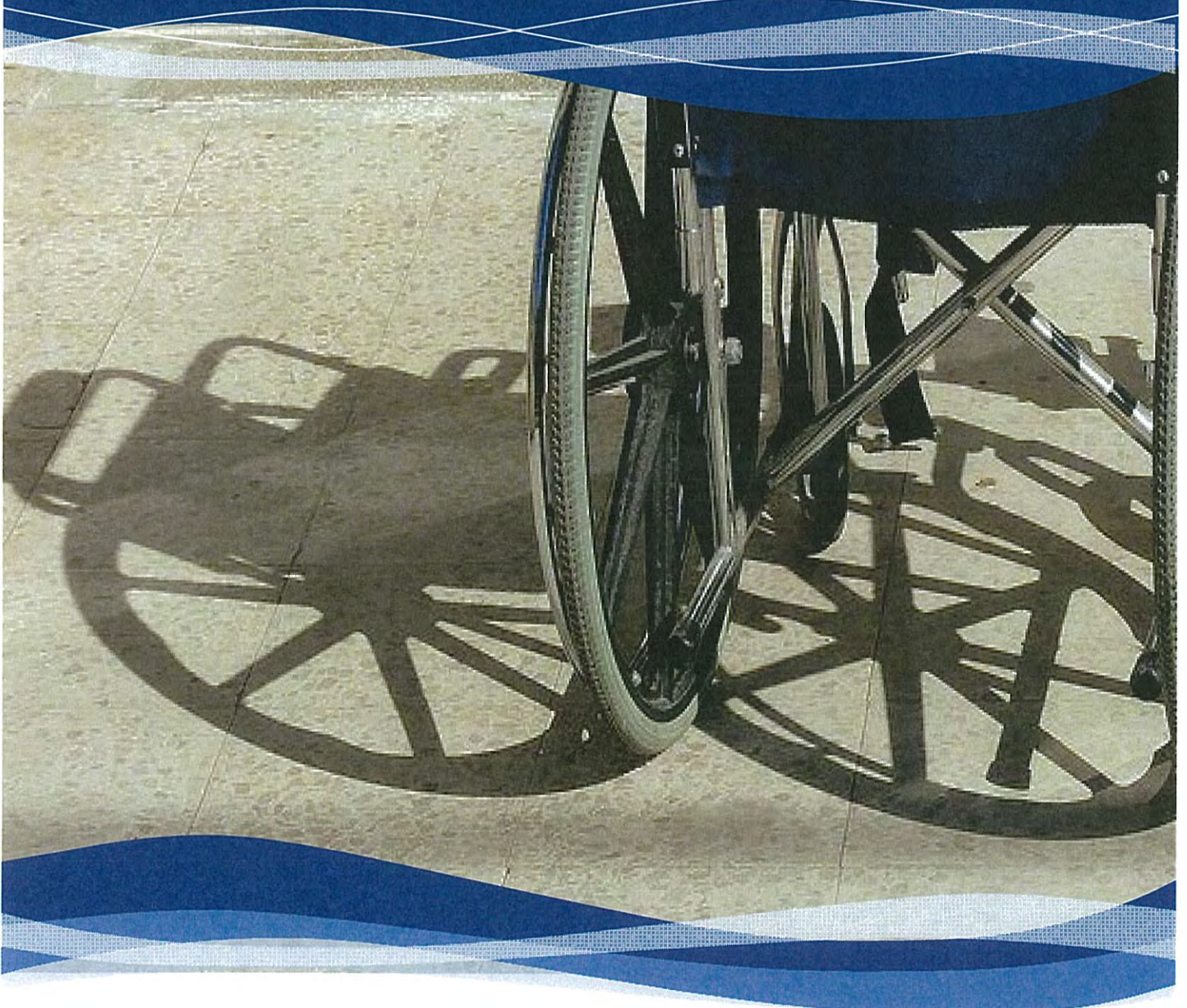
Stage	Detail	Est Cost	Timing	Note
1	Install 2 transportable office buildings (6m x 3m) to North of existing lunchroom. Existing tree to be removed and replaced with two natives in other location.	\$30 K incl delivery/\$2K for tree removal		Five quotes have been obtained for these offices and range depending on type/new/used/location/delivery. Includes utility service connection.
2	Install emergency services access info sign and hazardous register point with 003 key access	\$2K incl signage, support posts and secured register box		Location and specific information has been discussed with local fire brigades
3	Install CCTV system to site	\$26 K as per quote from EACOM		3 quotes already obtained for this installation with EACOM being the cheapest. This company has already been used by CSC to install CCTV at two other sites.
4	Install additional security lighting to site	\$3K		Lighting to be fitted to existing buildings and future buildings
5	Remove all redundant storage from existing yard and unfenced yard to South of depot site. Metal to be recycled and income to contribute to development expenses.	No cost, income to be obtained to offset development costs.		Existing employees should be dedicated to this task separating waste from recyclables. Estimates on income to be obtained from local and remote metal recyclers to ensure highest return.
6	Relocate water and sewerage office to one of the new transportable office buildings	Nil		
7	Renovate old water and sewerage office	\$8K		Includes removal of existing flooring material, patching of walls/ceiling, painting, new commercial vinyl flooring and minor upgrade to network, lighting, telecomms and power.
8	Relocate workshop/depot supervisor to old water and sewerage offices	Nil		
9	Convert workshop/depot supervisors office to depot customer service area	\$10K		Includes removal of flooring material, shelving, replacement of existing window with new external internal swinging doorset, patching of walls/ceiling, painting, new commercial grade vinyl flooring, new customer service bench with network/telecomms/power outlets, wall hung leaflet/info rack

10	Upgrade telecommunications/ networking capabilities	Unknown	Currently being worked on. It could be potentially a \$0 cost, however there may be hardware upgrades needed. At this point Telstra are working on improving their service and have not advised us of any need to invest in new hardware.
11	Install bullnose awning in front of customer service/stores section of workshop building with new signage	\$15K	Not essential but will improve the front façade of the workshop building and improve weatherproofing/identification of specific offices
12	Install boomgates with intercom and swipe card access to both vehicular access points (Eastern access point to have twin swipe-card pads at low and high vehicle heights)	\$6K	Will require large aluminium industrial boom kit for both entrances
13	Clear rear of existing yard of stored materials, waste products and shipping containers (goods in shipping containers to be subject of stocktake, shipping containers can be relocated elsewhere on site for temporary period.	Nil	Depending on the signage audit, this has the potential of earning money through recycling old metal signs.
14	Construct shed addition to existing poisons shed (eastern boundary) to accommodate acid area and emergency services trailer	\$38K	Includes new slab and shed extension to similar height, materials, shape and depth of existing shed. No provision for power/lighting.
15	Install 12 x 3 transportable office building to be used as training/meeting room	\$30K	Includes crane hire and utility service connection
16	Construct 6 bay industrial shed at rear of existing yard (Bays to be used for paveliner truck storage, washbay, signage store, parks/gardens workshop/store, pallet/large item store and water/sewerage store).	\$200K	This price considers the relocation of the existing washbay infrastructure to the new location. If new equipment is sought, this price will need to be varied.
17	Relocate aforementioned users to new industrial shed	Nil	
18	Construct new emulsion tank in bounded area to East of new industrial shed	\$70K	This price is an estimate from a company that specialises in these systems.
19	Construct new 4 bay gravel, sand, soil and mulch storage area	\$30K	This includes concrete slab with rail-line runners, reinforced concrete walls with vertical steel supports. No provision for cattle grid sediment removers.
20	Demolish and rehabilitate old sand and gravel storage area	\$1,000	
21	Construct new nursery area for parks and gardens on Eastern boundary over all sand/gravel storage area	\$12K	Includes new skillion awning,
22	Demolish existing nursery lean-to and irrigation system	\$500	It is possible that this work can be done in-house, however half day labour rate is a reasonable external estimate.
23	Construct shed addition to building trades shed to accommodate electrician	\$30K	Includes new slab and shed extension to similar height, materials, shape and depth of existing shed. Power to be extended from existing shed supply.

24	Relocate electrician to new shed addition	Nil		
25	Demolish old electricians/signage shed	\$10K		There is a possibility of asbestos material in the shed, which may need to be managed by a licensed contractor.
26	Demolish existing wash-bay and rehabilitate area	\$2K		Would require removal of existing slab, disconnection of separator/pressure washer, demolition of pressure washer shed and minor earthworks
27	Construct new bbq/lunch area with covering awning	\$20K		Includes minor earthworks, new concrete slab and awning. No provision for fixed bbq or tables/seating.
28	Demolish existing parks and gardens undercover laydown area	\$500		It is possible that this work can be done in-house, however half day labour rate is a reasonable external estimate.
29	Construct new undercover laydown area at height to accommodate backhoe and other similar sized plant/machinery. New area to have separate bay to be used as a spray area.	\$30K		Basically a skillion awning at a greater height than the current awning. A metal framed, metal clad wall will divide the main laydown area from the spray room area. This includes a concrete slab and power/lighting.
30	Remove redundant stormwater system on site and replace with new stormwater collection/disposal system including holding tanks/separators/pumps	\$100K		Although the initial cost is quite high. The long term savings in relation to mains water usage would outweigh the initial development cost. A 200,000Lt tank is considered reasonable for this proposal, with the possibility of linking with future tanks to boost capacity.
31	Demolish existing signage/radio shed and fenced laydown areas. Trees to be removed and replaced with native species in other location	\$20K		Demolition would need to be done by licensed asbestos removalist/demolisher.
32	Construct new off-street carpark area and re-align fencing	\$25K		Would require new layback, gravel parking area and linemarking. While concrete/bitumen would be preferable, it has not been factored into this proposal.
33	Upgrade perimeter beam system	\$15K		As per quote from EACOM. Currently the system is a primitive dual beam system, which is susceptible to environmental and animal activations. The quoted amount is for a more intelligent quad beam system.
34	Install solar panels to roofs of workshop and new industrial shed	\$65K		A similar system to what the Cobarr RSL recently installed and has achieved a \$10K saving over 9 months. This price is what the RSL paid and can be paid for on a month by month loan repayment.

Total- \$576,000

Disability Inclusion Action Plan



**COBAR SHIRE
COUNCIL**
outback nsw

2016

Table of Contents

Message from the Mayor	4
Message from the General Manager	5
Cobar Shire Council	6
Vision	6
Mission	6
Values	6
About this Plan	7
The Case for Inclusion	7
Consultation	7
Policy Background.....	8
Council’s Policy Context	8
Councils Planning Process	9
Community Profile	9
Demographics.....	10
Accessibility to Public Buildings	10
Monitoring and Evaluation.....	11
Attitudes and Behaviours	12
Employment	13
Liveable Communities	14
Processes and Systems	17

Message from the Mayor

I am pleased to present Cobar Shire Council's first Disability Inclusion Action Plan. Whilst Council has always strived to improve the ability of those with disability in our community to be included and able to access our services and facilities, we have not had a plan solely devoted to disability and inclusion before.

Council has the opportunity to positively influence and support access and inclusion across all areas of the community, such as in our public building, parks and recreational spaces, how we provide information and encourage the community to input into our decision making. We are a major employer in the Shire, we can provide employment opportunities for those with disability and we can promote positive attitudes and behaviours both within our organisation and more broadly across the community towards those with disability.

Through this plan, Council aims to ensure that access and inclusion is core Council business and part of Council decision making. The actions in this plan will be integrated throughout our planning documents and will be reported on regularly.

This plan has been developed through the direct input from people with disability, their families and carers in our community and the service organisations that work with them. The community was encouraged to attend a workshop or to provide their ideas directly to Council. These conversations were key to developing this plan to make Cobar a more welcoming and accessible Shire for everyone.

An inclusive community promotes diversity and is able to thrive from the opportunities diversity can provide. An inclusive community also provides greater choice to all residents. I thank all residents and service organisations who have taken the time to input into this plan and encourage you to continue to do so. By working together, we can all make Cobar Shire a better place to live, work and play.

Inclusion is everyone's business. Council cannot achieve all the outcomes alone. I look forward to continue working with all agencies to improve access and inclusion in our community.



Clr Lilliane Brady, OAM
Mayor

Message from the General Manager

Through this plan Council aims to demonstrate our commitment to people with disability to improve access and inclusion over the next four years. The development of this plan was the impetus for us to consult with the community in targeted groups and sessions to ensure that those impacted had a true say into the future plans and actions of Council. We are committed to continuing this consultation into the future and value the feedback and input we gained through this process.

This plan aims to identify the issues our residents face when it comes to access and inclusion. These very residents, their families and carers, as well as the service organisations were also key in developing the solutions outlined in the action plan. Whilst Council is always limited in what activities we can undertake and the outcomes we can achieve through our resource constraints, we aimed to identify priority actions that are achievable in the timeframe and that would make a real difference to our community.

Inclusion is everyone's business at Council. All staff and Councillors can positively impact on the liveability of Cobar Shire for all people, including those with disability. As a leadership organisation, we can make a difference by improving our own practices, processes and systems.

Council's leadership team is committed to implementing this plan. More importantly, we are committed to its continued improvement and enhancement to ensure real inclusion and accessibility outcomes for our community.

Thank you to everyone who has participated in the development of this plan and I look forward to continuing to work with the community to deliver the actions outlined in it.



Peter Vlatko
General Manager

Cobar Shire Council

Vision

Our Vision is for Cobar Shire to be an attractive, healthy and caring environment in which to live, work and play, achieved in partnership with the community through initiative, foresight and leadership.

Mission

Our Mission is to provide sound and sensible government and ensure that works and services are delivered effectively and equitably to the community of Cobar Shire.

Council will also develop and constantly review its policy on the maintenance of its road network with current priorities to include the sealing of the following strategic roads within the Shire: The Wool Track, Louth Road and Tilpa Road.

Values

Council has adopted the following Values that should be reflected in how the whole organisation operates and interacts with others:

- Continually strive for improvement in every aspect of Council's activities and recognise initiative;
- All activities are to be customer focused and provide equity for all;
- Involve the community in decision making through open government and consultative processes;
- Foster and promote sustainable ecological and economic development, rural pursuits and industries that contribute to the wealth of the region and in keeping with the environment and residents lifestyle;
- Conserve and protect the natural beauty of the area;
- Promote a spirit of regional cooperation particularly in regard to planning, infrastructure, economic development, tourism and employment.

About this Plan

Cobar Shire Council has developed this plan as a four year framework, outlining the key strategies and actions to be delivered by Council in its commitment to disability access and inclusion within the Shire. Council is committed, through the actions in this plan, to make continual improvement to reduce barriers that people face when living, working and visiting our Shire. The strategies and actions outlined in this plan will be incorporated into all of Councils Integrated Planning and Reporting documents.

The Case for Inclusion

- As a community, we are poorer without a diverse range of viewpoints and individual perspectives.
- Exclusion leads to disadvantage and discrimination, which have far reaching negative impacts across all aspects of life, including health, welfare, education and employment. These impacts are felt beyond the individual, with families and the broader community being negatively impacted by a non-inclusive community.
- Employment can provide independence, reduce reliance on benefits and improve the living standards of people with disability. This can also have positive health impacts and contribute to a greater sense of self-worth.
- Providing physical access to businesses benefits not only people with disability, but older people, parents with prams and business owners by expanding their business reach.

Consultation

Council is committed to undertaking true consultation with the community to develop this plan and throughout its implementation and the development of future plans. Council's leadership team drove the development of this plan and are committed to implementing it. A specific workshop session was held with Councillors prior to the development of the plan and Councillors attended the community workshop session.

To start the conversation, Council organised a workshop on 9 November 2016 with the relevant service providers and NGO's that service Cobar to outline Council's commitment to developing a DIAP and to gain their input into the DIAP. There were 10 participants at the workshop with representatives from Flourish Australia, Ability Links, Cobar Shire Council, CentaCare and Carewest in attendance. This group provided excellent input into the issues they believed their clients face in the Shire and provided their ideas on how to address these issues. These organisations also played a key role in promoting the development of the DIAP to their clients and encouraged participation in the community workshop held on 30 November 2016.

At this meeting, around 8 community representatives participated in a similar workshop with more ideas contributed. Also, Council encouraged the community to have their say by directly contacting staff, which yielded further responses. This meeting was advertised in the local paper and social media and was well promoted by the service organisations that attended the 9 November meeting.

During the workshop, participants believed that they generally have good access to Council and are able to provide input and feedback. As such, there was no need for a specific committee to be formed. Council has agreed to hold an annual workshop to outline progress in implementing the DIAP and to provide the opportunity to update it.

A draft of this plan was placed on public exhibition for the month of April to allow the community to further input and comment. Feedback received was incorporated into the final plan adopted by Council.

Policy Background

The National Disability Strategy 2010-2020 was developed in partnership between the Commonwealth, State, Territory and Local Governments. It sets out a national plan for improving life for Australians with disability, their families and carers.

The National Disability Insurance Scheme (NDIS) is a major reform to deliver a national system of disability support focussed on individual needs and choice over how, when and where support is provided. Individuals, rather than service providers will determine how their funding is spent. Disability inclusion action planning is complementary to the NDIS and assists Councils to break down local barriers to full participation by people with disability in our community.

The *Disability Inclusion Act 2014 (DIA)* defines disability as:

The long-term physical, mental, intellectual or sensory impairment which in interaction with various barriers may hinder the full and effective participation in society on an equal basis with others.

Disability is not just about the individual or their impairment, but rather for the whole community to work together to break down the barriers that exist. Under the *Disability Inclusion Regulation 2014*, Councils must prepare a Disability Inclusion Action Plan by 1 July 2017. This plan can be addressed through the integrated planning process. Cobar Shire Council wants to show the importance of access and inclusion by developing a stand-alone plan that is then integrated through Council's plans. Disability inclusion action planning plays a critical role in identifying and delivering on practical measures to transform intent into action by local government.

Council's Policy Context

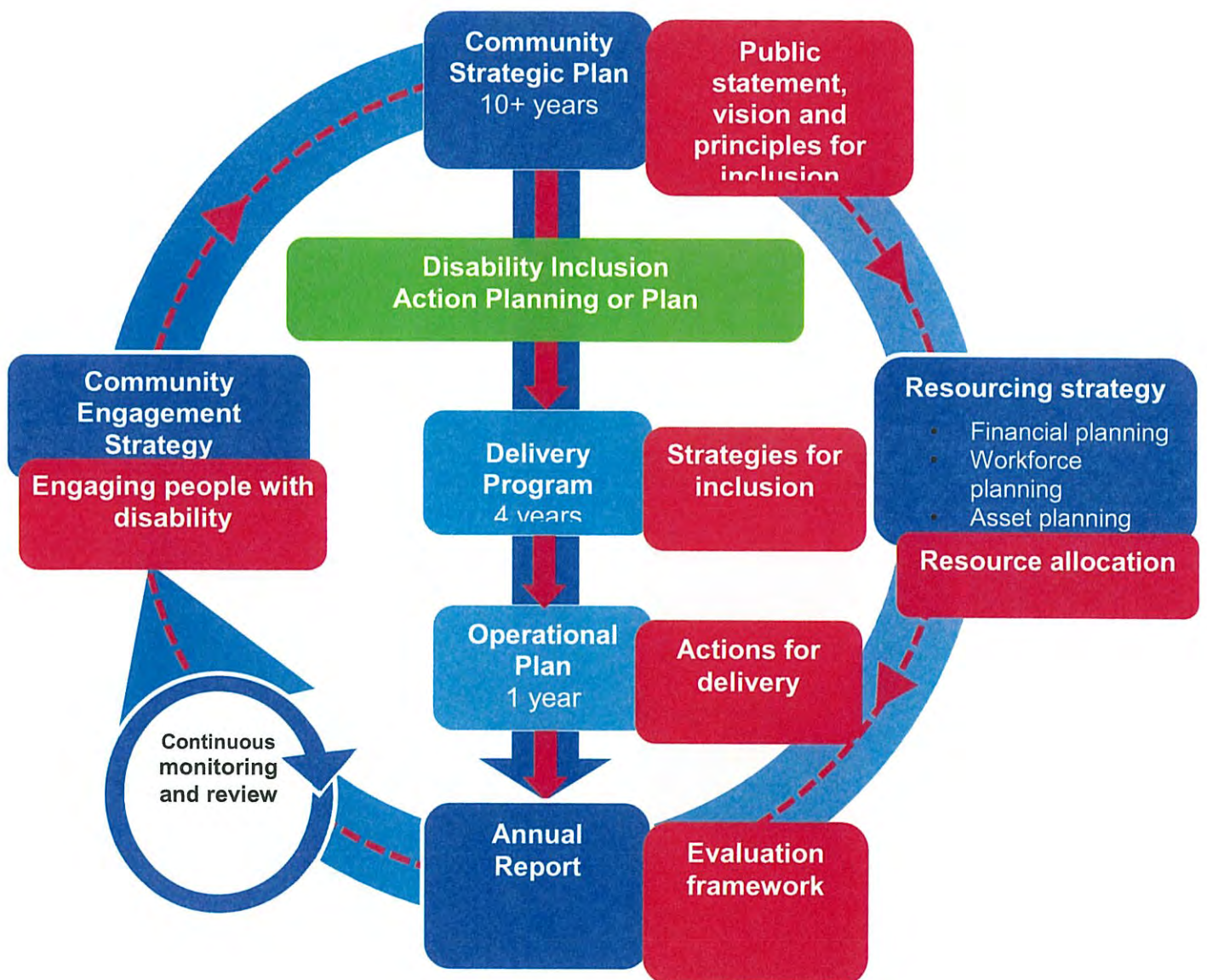
Whilst Council may not have had a DIAP in the past, there has been much work undertaken in this area. In 2013, Council adopted their first Pedestrian Access Mobility Plan (PAMP) for the Cobar town centre and PAMP Access Audit. Council has been implementing priority actions under these each year as funding becomes available, as part of their Annual Operational Plan. Other Council documents include the Equal Employment Opportunity Management Plan and the Equal Employment Opportunity Policy.

Again, this DIAP will be integrated across Council's integrated planning and reporting documents as they are being reviewed and adopted by 30 June 2017.

Council also addresses access through the DA process, ensuring appropriate measures are included when buildings are built or altered.

Councils Planning Process

Council has one Vision and one Plan. This is the Community Strategic Plan, Delivery Program and Annual Plan. The Disability inclusion Action Plan is a supporting document that will inform the actions in our Annual Plan.



Community Profile

Demographics

Of the 68,189 people living in the Far West and Orana regions of NSW, 9,703 have identified as having a disability (SSI Data Cube). Closer to home, Cobar Shire has 453 aged pensioners, which represents 72% of those over 65 years old. There are 180 disability support pensioners in the 16-64 age group, which equates to 5.7% being on a disability pension. There were 312 people over the age of 15 years who were providing assistance to someone with a disability in the Shire, which represents 8.5% of this age group. 3.1% of the population identified as having a profound or severe disability, or 154 people. Of these, 122 live within in the community. Of those 154, 80 are aged under 65 years old and all but 5 of those 80 people live within the community. The remaining 74 people who have a profound or severe disability are aged over 64, which is 12% of this population group. Of those 74 people, 46 live within the community (Public Health Information Development Unit – PHIDU December 2016).

Whilst these statistics help to understand the prevalence of people who need support in the community, it is acknowledged that the statistics do not include all people living with and caring for people with a disability in the community. Nor do they include information on those who have milder disability, including mobility concerns.

As the National Disability Insurance Scheme (NDIS) is rolled out in Cobar from 1 July 2017, there will be a great deal of change for the community and the disability sector. The sector will continue to evolve over the time period of this strategy and as changes are implemented. At the time of writing the community was learning more about the NDIS and what it would mean for them. Those eligible for the scheme were starting to think about their plans and the disability sector was learning what the changes would mean to them in terms of service provision.

Accessibility to Public Buildings

Council is committed to improving access to public buildings in the Shire. This includes the constant search for grant funding to assist us to meet our ambitions. However, it is a goal of our planning documents and one we are committed to achieving.

The Council chambers and administration building are accessible, including with the fit out of appropriate amenities. The library is accessible and appropriate amenities are available to users of that building. The Cobar Memorial Swimming Pool is probably the best pool in the region, with both pools fully accessible with access ramps, the provision of a water wheelchair and accessible change facilities. Accessible toilets have recently been installed at Drummond Park and will be installed at the Cobar Youth and Fitness Centre, along with wheelchair storage (for wheelchair basketball). Drummond Park has accessible toilets.

Priority areas for Council include seeking funding to install accessible toilets at the village halls in Nymagee and Mount Hope, playground equipment in Drummond Park and an improved pedestrian network in high use areas.

Many commercial buildings have poor access in Cobar. This will continue to be an issue. Council will, through the Development Application process, continue to strive to improve accessibility and can work with groups such as the Cobar Business Association to alert business owners of the advantages of improving access. However, with a large proportion of proprietors who live out of the Shire and the cost of undertaking the works, it will continue to be a challenge that must be addressed over time.

Monitoring and Evaluation

The actions outlined in this plan will be integrated across Council's integrated planning documents (The Community Strategic Plan, Delivery Program, Annual Operational Plan and Resource Strategy). As such, actions from this plan will be included in these documents and will be reported against in line with reporting for each document – quarterly for the Annual Operational Plan, six monthly for the Delivery Program and annually as part of the Annual Report. These are public documents, available on our website or in hard copy. The Annual Report is provided to the Minister.

In addition, an annual review of the DIAP will be prepared, with a copy supplied to the Disability Council of NSW.

Council will hold an annual meeting of service providers and people with disability, their family and carers, to gain feedback on the implementation of the DIAP and new initiatives to be included in the following years. This method of monitoring and feedback was agreed to during the consultation period. However, Cobar Shire is a close community and it is expected that more frequent feedback will be received when appropriate from the public.

In addition to the annual review of the DIAP implementation, the plan will be updated and evaluated in line with the IP&R reviews.

Attitudes and Behaviours

The attitudes and behaviours of the community towards those with disability have been described as the single biggest barrier to full participation and inclusion. It was identified in workshops that mental health issues in particular in Cobarr are poorly understood and there is a need to ensure adequate socialisation opportunities for all in the community, as well as education on promoting strong mental health and how to assist those with poor mental health.

Disability awareness is at the core of disability inclusion. Training, particularly for frontline service delivery staff, regarding the importance of, and practical steps toward disability inclusion is critical.

Strategy	Action	Outcome	Responsibility	Delivery
1. Improve staff awareness of disability issues to improve customer service for those with a disability.	1.1 Include disability awareness training in staff inductions.	1.1 Training included in all staff inductions held throughout the year.	HRM	Implemented 2017 and ongoing thereafter.
2. Train staff to a high degree in disability awareness and infrastructure requirements	2.1 Train staff in the Liveable Housing Australia Design Assessor Course.	2.1 To have at least one staff member registered as a LHA Design Guideline Assessor. This will allow Council to assess designs and home modification proposals against the appropriate Liveable Housing Design Guidelines.	DPES	Training 2017 with Council able to provide this service to the community ongoing.
3. Promote access and inclusion at Council facilities	3.1 Partner with community organisations to deliver projects and programs that support inclusion in Council facilities.	3.1 Number of activities undertaken in partnership with other organisations.	DCED	Ongoing.
	3.2 Work with the Mental Health Network to promote strong mental health in the community, and provide education around mental health.	3.2 Number of activities Council has endorsed or participated in.	DCED	Ongoing.

Strategy	Action	Outcome	Responsibility	Delivery
4. Ensure continued consultation with those with disability and key service organisations to ensure there is targeted opportunity for input into decision making.	4.1 Hold at least one consultation meeting with key stakeholders on the implementation and updating of this plan annually.	4.1 This plan is updated annually and changes are made when needed. Those with disability and their families and service organisations have the opportunity to continually input into Council decision making.	DCED	Annually.

Employment

Employment and economic security for most people are closely related. Employment contributes to independence and feelings of self-worth, social interaction and mental health, and increases opportunities to support individual choice and control. Council maintains its commitment to equal employment and workplace opportunities and to reducing barriers to employees to encourage them to grow and contribute to the organisation.

75

Strategy	Action	Outcome	Responsibility	Delivery
5. Develop Council employment opportunities for people with a disability	5.1 Work with organisations to target funding where appropriate to employ people with a disability into roles designed to suit them and Council 5.2 Consider issues of disability, access and inclusion when updating Council's policies and procedures.	5.1 Number of people employed as a result of the initiative 5.2 Access and inclusion addressed in Councils documents where appropriate.	HRM HRM	Ongoing. Ongoing.

Liveable Communities

Liveable communities are important for all people in the community and are achieved by applying the principles of universal design. This is important across Council facilities, housing design, transport access, community recreation and social inclusiveness.

Major issues identified in the community consultation were around the lack of options for public transport for those in a wheelchair and a lack of community transport for residents who have to travel to medical appointments but cannot take themselves. It was also noted that there are long waiting periods for an Occupational Therapist to come to Cobarr to undertake in-home assessments for residents to be able to access modifications (up to a 12 month waiting period). It was noted that Cobarr's footpath network is difficult to navigate for those with mobility issues.

Strategy	Action	Outcome	Responsibility	Delivery
6. Continuously upgrade Council assets to meet the requirements of the Disability Discrimination Act, relevant Australian Standards and the National Construction Code.	6.1 Identify and prioritise public buildings that require access audits in accordance with AS1428.1 – Access to Premises Standards.	6.1 Priority buildings identified and audits completed.	DPES	2017
	6.2 Review the Pedestrian Access and Mobility Plan (PAMP) and progressively upgrade high priority areas to improve access as funding becomes available.	6.2 Pedestrian access continues to be improved in high use areas.	DES	Ongoing.
7. Improve the liveability and accessibility of public places	7.1 Include community input at the concept stage on projects in public places.	7.1 Develop a procedure for including community input into the design process	DCED	2018

Strategy	Action	Outcome	Responsibility	Delivery
	7.2 Undertake an assessment of key community infrastructure to identify and prioritise design, delivery and management of accessible toilet and change facilities.	7.2 Assessment completed	D PES	2017
	7.3 Install accessible toilet facilities and change facilities at the Cobar Youth and Fitness Centre	7.3 Universal toilet facilities available for public use.	D PES	2017
	7.4 Install storage for wheelchairs (wheelchair basketball chairs) at the Cobar Youth and Fitness Centre	7.4 Chairs used for Wheelchair Basketball stored appropriately and are therefore less likely to be damaged or misused.	D PES	2017
	7.5 Seek funding for accessible playground equipment to be installed into Drummond Park	7.5 Accessible playground equipment installed into Drummond Park.	D CED	2018
	7.6 Investigate moving some gym equipment downstairs to make it more accessible at the Cobar Youth and Fitness Centre and investigate options to purchase specific accessible equipment.	7.6 Gym equipment more accessible to all users.	D CCS	2018
	7.7 Ensure any new public buildings and works undertaken by Council on public buildings meet universal design rules.	7.7 New public buildings all meet universal design rules.	D PES	Ongoing.

Strategy	Action	Outcome	Responsibility	Delivery
	7.8 Investigate the option of free pool admission for disability pension holders.	7.8 Council determines if free pool admission is given and if so, this is included in the 2017/2018 Fees and Charges.	DCCS	2017
	7.9 Facilitate specialist training for technical staff for access auditing and compliance with relevant codes and standards.	7.9 Staff member trained. 7.9 Reduction in waiting times to have in-home modifications undertaken resulting in improved health outcomes.	DPES	2017
8. Advocate for improved access and inclusion outcomes in the CBD	8.1 Promote to shop keepers access issues faced in the central business district and how this limits their ability to reach customers and make sales.	8.1 Material produced and distributed to business owners.	DCED	2018
9. Advocate for improved and more equitable public transport options	9.1 Coordinate community groups to determine the feasibility of introducing public transport options for those with wheelchairs and mobility impairments.	9.1 Agreed understanding in the community of the demand and supply of equitable transport options 9.1 Agreed position on way forward and issue progressed if need identified.	DCED	2017 2018
	9.2 Investigate if there is adequate community transport available for the community and advocate for additional transport if required.	9.2 Agreed understanding in the community of the demand and supply of equitable transport options 9.2 Agreed position on way forward and issue progressed if need identified.	DCED	2018

Strategy	Action	Outcome	Responsibility	Delivery
	9.3 Liaise with community and police to increase awareness of appropriate use of disability car spaces to reduce noncompliance.	9.3 Those with disability cards are more able to find appropriate parking spots.	DES	2018
	9.4 Audit linemarking in disability car parking spots and repaint where needed.	9.4 Line marking clearer and a reduction in noncompliance.	DES	2018
	9.5 Liaise with Cobar Show Society to ensure adequate disability parking available at the Cobar Show.	9.5 An increase in the availability of disability car parking during the Cobar Show.	DES	2017
10. Advocate for provision of respite services in Cobar	10.1 Lobby for a respite home to be established in Cobar to assist carers of those with disability.	10.1 Respite options available to family and carers.	DECD	2020

79

Processes and Systems

Council is committed to improving our capacity to assist our community to gain access to the information and council services they need within Council's resourcing limits. Council wants the community to actively participate and partner with us for improved decision making and service delivery.

Strategy	Action	Outcome	Responsibility	Delivery
11. Increase the range of formats that information is provided in to support different needs and capabilities.	11.1 Investigate the option of having a button available on the website to allow larger text.	11.1 Material on the website is more accessible to visually impaired persons.	DCED	2018

Version Control

No.	Date Adopted	Minute No.	Date Commenced	Date notified in Local Paper
1				
2				
3				

**MINUTES OF THE COBAR YOUTH COUNCIL COMMITTEE
MEETING HELD IN THE COUNCIL CHAMBERS ON
FRIDAY 17 FEBRUARY 2017 COMMENCING AT 4:30PM**

PRESENT: Narelle Kriz, Andrew Rorke, Owen Potter, Steph Mitchell, Sarah Dunne, Alice Potter, Connor McLeod, Clr Julie Payne and Hannah Kriz.

APOLOGIES: Charlee Davis, Addison Lyns, Zainab Khan and Thomas Jones.

MINUTES FROM THE PREVIOUS MEETING – FRIDAY, 4 NOVEMBER 2016

MOTION: That the Minutes of the Meeting held on Friday, 4 November 2016 be accepted as true and correct record of that Meeting.

Owen Potter/ Sarah Dunne

CARRIED

BUSINESS ARISING FROM MINUTES

Nil.

GENERAL BUSINESS

ELECTION 2017

- All positions from 2016 were declared vacant. The Cobar Youth Council nominated and voted for the new positions;
- The positions for 2017 are President: Hannah Kriz, Vice-President: Charlee Davis, Secretary: Alice Potter and Publicity Officers: Owen Potter and Connor McLeod.

MOTION: That the funds raised from the Peaks of Colour Fun Run will be put towards buying new fridges at the Cobar Youth and Fitness Centre.

Owen Potter/ Andrew Rorke

CARRIED

COBAR CARING CAMPERS

- The Cobar Youth Council have decided to organise a Cobar Caring Campers event as our major fundraiser for 2017;
- The current working date for the event will be September 2017;
- The aim of the event is to raise funds for the Mayoral Chest and get the Cobar Community together to fundraise for good causes;
- All discussion for Cobar Caring Campers has been moved to the next meeting for brainstorming.

POOL PARTY

- The new pool manager has contacted the Youth Council saying that he is happy for the group to hold an event there before the seasons ends;
 - He has suggested a pool night with a \$5 deal: snow cone, slide session and a sausage sizzle;
 - The Cobar Youth Council will set up the lights and music as well as help supervise the event;
-

-
- The manager has offered to outsource an inflatable ride from West Wylong, however Cobar Youth Council will have to source the funds to hire the ride;
 - A working date for the event is March 2017.

YOUTH WEEK

- The BMX and Scooters Training Group will return to Cobar on the 10th of April 2017. The Cobar Youth Council will be offering training sessions as a part of our Youth Week activities.

MOTION: Owen Potter suggests holding a tennis day at the Cobar Tennis Club with a movie night following. He will look into any coaches and canteen facilities for the event.

Connor McLeod/Steph Mitchell

CARRIED

- There will also be arts and other activities run at the Cobar Youth and Fitness Centre.

NEXT WEEK

- Cobar Caring Campers brainstorming session;
- Youth Week plan;
- Pool Party plan.

CORRESPONDENCES

Nil.

NEXT MEETING

The next Cobar Youth Council Meeting is scheduled to be held on Friday, 3 March at 4:30pm in the Council Chambers.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 5:30PM

**MINUTES OF THE COBAR YOUTH COUNCIL COMMITTEE
MEETING HELD IN THE COUNCIL CHAMBERS ON
FRIDAY, 3 MARCH 2017 COMMENCING AT 4:30PM**

PRESENT: Narelle Kriz, Owen Potter, Alice Potter, Clr Julie Payne and Hannah Kriz.

APOLOGIES: Connor McLeod, Stephanie Mitchell, Brittney-Lee Fuzulla, Zainab Khan, Thomas Jones and Andrew Rorke.

MINUTES FROM THE PREVIOUS MEETING – FRIDAY, 17 FEBRUARY

MOTION: That the Minutes of the Meeting held Friday, 17 February 2017 be accepted as a true and correct record of that Meeting.

Owen Potter/ Narelle Kriz

CARRIED

BUSINESS ARISING FROM MINUTES

Nil.

GENERAL BUSINESS

MOTION: That the funds raised from the Duck Race will be put toward buying new fridges at the Cobar Youth and Fitness Centre.

Owen Potter/ Alice Potter

CARRIED

POOL PARTY

- Narelle Kriz contacted the Cobar Memorial Swimming Pool Manager and the date for the Pool Party has been set for the Friday, 10 March 2017. The Pool Party will run from 7:00pm – 10:00pm;
- The cost will be \$10 per person, this includes; entry fee, a hot dog, small snow cone and a wristband for unlimited use of the waterslide;
- Narelle Kriz is to do a risk assessment for the Pool Party event;
- Members of the Cobar Youth Council are asked to meet at the Cobar Memorial Swimming Pool at 5:30pm to help set up;
- Manager of the Cobar Memorial Swimming Pool is unable to get the inflatable pool toy from West Wylong as it has a hole and cannot be fixed in time;
- Narelle Kriz will look at inflatable pool toys and get a rough estimation of how much they will cost.

YOUTH WEEK

- Totem BMX and Scooters Training group has been booked for Monday, 10 April 2017 from 4:00pm – 6:30pm.

MOVIE/TENNIS NIGHT

- Owen Potter and Nel-Marie Els are holding a 9 (nine) week hot shots tennis coaching program for the younger children;
 - The night will be held at the Cobar Tennis Club on Wednesday, 12 April from about 4pm through to dinner time;
 - Cobar Youth Council might be able to pay for sausage sizzles for dinner after the movie;
 - Narelle Kriz will talk to Khans IGA supermarket about donating water for the tennis day;
 - Owen and Narelle will find a movie for the night closer to the date.
-

NEXT WEEK

- Cobar Caring Campers.
-

CORRESPONDENCES

Received letter from Kevin Humphries and Mark Coulton to congratulate Cobar Youth Council on the Australia Day Award we received.

NEXT MEETING

The next Cobar Youth Council Meeting is scheduled to be held on Friday, 31 March 2017 at 4:30pm in the Council Chambers.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 5:00PM

**MINUTES OF THE AIRPORT ADVISORY COMMITTEE
HELD IN THE COUNCIL CHAMBERS ON MONDAY 6 MARCH 2017
COMMENCING AT 4.35 PM.**

PRESENT

Councillor Peter Abbott (Cobar Shire Council), Councillor Greg Martin (Cobar Shire Council), Councillor Tracey Kings (Cobar Shire Council), Peter Vlatko (General Manager), Kym Miller (Director of Finance and Community Service) and Anil De Silva (Asset/ Airport Manager).

Councillor Greg Martin was requested and agreed to Chair the meeting.

APOLOGIES

RECOMMENDATION: That the apology received from Councillor Jarrod Marsden (Cobar Shire Council) be accepted.

Peter Vlatko/Tracey Kings

CARRIED

AIRPORT MASTER PLAN REPORT AND ATTACHMENTS

RECOMMENDATION: That Airport Advisory Committee endorse the 'Consultant Brief' on the Regional Airport Master Plan.

Peter Abbott/Tracey Kings

CARRIED

GENERAL BUSINESS

Self Service Aviation fuel bowsers for AVgas and Jet A1 have been installed. Aviation Fuel prices are tied to Bourke airport fuel prices.

Positive responses receiving from GA community for new refueling facility.

Once Master Plan is completed, possibility of obtaining a funds through grant for a new terminal building will be explored. Location of the new terminal will be suggested in the Master Plan

The minutes of the previous Airport Advisory Committee meeting held at Cobar airport on Thursday 5 march 2015 will be presented to the next meeting.

Next meeting of the Airport Advisory Committee is to be decided.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 5.15PM

**MINUTES OF THE COBAR WATER BOARD MEETING
HELD AT COBAR SHIRE COUNCIL CHAMBERS ON
THURSDAY 9 MARCH 2017 COMMENCING AT 10:06AM**

ATTENDANCE – BOARD MEMBERS

Present:

- Mr Doug McKay (Board President)
 - Mr Michael Zannes (Peak Gold Mine Representative)
 - Mrs Lilliane Brady OAM (Cobar Shire Council)
 - Mr Phil Gilligan (Endeavour Mine Representative)
-

ATTENDANCE – OBSERVERS

Present:

- Mr Peter Vlatko (Cobar Shire Council General Manager/ Board Secretary)
 - Mr Kym Miller (Cobar Shire Council Director of Finance and Community Service/ Contract Administration/Financial Services Officer)
 - Mr Stephen Taylor (Cobar Shire Council Director of Engineering Services)
 - Mr David Sechtig (Cobar Shire Council Acting Works Manager/ Contract Technical Services Officer)
 - Mr David Watson (NSW Public Works Advisory)
-

APOLOGIES

RESOLVED: That the apologies received from Peter Abbott, Peter Yench and Tanya Gilbert be accepted.

Michael Zannes/ Phil Gilligan

CARRIED

CLAUSE 1 – CONFIRMATION OF MINUTES

FILE: WB1-22

AUTHOR: *Secretary, Peter Vlatko*

RESOLVED: That the minutes of the Cobar Water Board Meeting held on Thursday 8 December 2016 be confirmed as a true and correct record of the proceedings of that meeting.

Michael Zannes /Lilliane Brady OAM

CARRIED

MATTERS ARISING FROM THE MINUTES

Nil.

CLAUSE 2 – BOARD MATTERS STATUS REPORT

FILE: WB1-22

AUTHOR: *Secretary, Peter Vlatko*

RESOLVED: That the information contained in the Cobar Water Board Status Report be received and noted and the following completed items be removed: 143, 146, 148, 153, 155 Part 2 and Part 3 and 156.

Lilliane Brady OAM/ Phil Gilligan

CARRIED

CLAUSE 3 – CLIENT SERVICE PLAN FOR THE AUDIT OF THE COBAR WATER BOARD’S FINANCIAL STATEMENTS FOR THE YEAR ENDING 30 JUNE 2017

FILE: WB1-5

AUTHOR: *Secretary, Peter Vlatko*

RESOLVED: That the Board note the Client Service Plan for the Audit of the Cobar Water Board’s Financial Statements for the Year Ending 30 June 2017 by the Audit Office of NSW.

Phil Gilligan /Lilliane Brady OAM

CARRIED

CLAUSE 4 – 2017/2018 DRAFT BUDGET REPORT

FILE:WB1-2

AUTHOR: *Contract Administrator/Financial Services Officer, Kym Miller*

RESOLVED: That formal meeting procedures be suspended and the draft budget be considered as a precursor to formal adoption in June 2017 and that staff prepare a Draft Service Agreement between Council and the Board and a User Agreement between all parties (CSA, Peak, Endeavor, Council).

Michael Zannes/ Phil Gilligan

CARRIED

CLAUSE 5 – INTERNAL AUDIT AND RISK MANAGEMENT COMPLIANCE

FILE: WB1-5

AUTHOR: *Contract Administrator/Financial Services Officer, Kym Miller*

RESOLVED:

1. That the model charter appearing as an attachment to this report be in principle adopted and be presented formally to the June meeting of the Cobar Water Board.
2. That an internal audit and risk committee of up to four persons including a Chair be appointed from the pre-approved schedule once it becomes available and that Paul Manns (Chair), Matt O’Keefe and a representative of CSA and

Endeavor Mines be appointed and their information be forwarded to the State Government for their approval.

3. That one of the first task of this committee is to examine the objectivity and transparency of the relationship between the Cobar Water Board and the Cobar Shire Council.

Lilliane Brady OAM/ Michael Zannes

CARRIED

CLAUSE 6 – RELATED PARTY DISCLOSURE POLICY

FILE: WB1-2

AUTHOR: *Contract Administration/Financial Services, Kym Miller*

RESOLVED: That the Related Party Disclosure Policy be adopted.

Lilliane Brady OAM/ Phil Gilligan

CARRIED

CLAUSE 7 – VALUATION OF WATER SUPPLY ASSETS

FILE: WB1-2

AUTHOR: *Contract Administration/Financial Services, Kym Miller*

RESOLVED: That the Valuation of Water Supply Assets report be received and noted.

Michael Zannes/ Phil Gilligan

CARRIED

**CLAUSE 8 – COBAR WATER STORAGES INVESTIGATION
PRELIMINARY ENVIRONMENTAL PLANNING OVERVIEW**

FILE: WB1-29

AUTHOR: *Director of Engineering Services, Stephen Taylor*

RESOLVED:

1. That the matter be deferred until the Water Balance Report has been received.
2. That the Board engage a consultant to determine the cause of the leakage at the Storage Dam and the required repairs.

Lilliane Brady OAM/ Michael Zannes

CARRIED

**CLAUSE 9 – MINOR CONSUMER AGREEMENT – OWNERS OF 24
RUTHERGLEN ROAD, NYNGAN**

FILE: WB1-24

AUTHOR: *Contract Technical Services Officer, David Sechtig*

RESOLVED: That the matter be deferred until the Board has investigated its capacity and requirements of the pipeline system.

Phil Gilligan/ Michael Zannes

CARRIED

**THIS IS PAGE 3 OF THE OF THE MINUTES OF THE COBAR WATER BOARD
MEETING HELD ON THURSDAY 9 MARCH 2017**

CLAUSE 10 – NYNGAN/COBAR PIPELINE UPGRADE PROJECT

FILE: WB1-39

AUTHOR: *Contract Technical Services Officer, David Sechtig*

RESOLVED:

- a) The information in relation to the Nyngan to Cobar Water Supply Pipeline Upgrade be received and noted;
- b) That the Board approve the additional projects of:
 - 1. Upgrade of pipeline under the road overpass on the Barrier Highway.
 - 2. Installation of Variable Speed Drives on the existing 6 pumps.

Lilliane Brady OAM/ Michael Zannes

CARRIED

CLAUSE 11 – FINANCIAL STATEMENTS AS AT 31 JANUARY 2017

FILE: WB1-6, WB1-1, WB1-24, WB1-3, WB 1-6-1

AUTHOR: *Contract Administrator/Financial Services Officer, Kym Miller*

RESOLVED: That the Financial Statements as at 31 January 2017 be received and noted.

Phil Gilligan/ Michael Zannes

CARRIED

CLAUSE 12 – RAW WATER PUMPED

FILE:WB1-3

AUTHOR: *Acting Contract Technical Services Officer, David Sechtig*

RESOLVED: That the Raw Water Pumped information to 31 January 2017 be received and noted.

Lilliane Brady OAM/ Phil Gilligan

CARRIED

CLAUSE 13 – WATER CONSUMPTION REPORT

FILE: WB1-31

AUTHOR: *Acting Contract Technical Services Officer, David Sechtig*

RESOLVED: That the Water Consumption Report to 31 January 2017 be received and noted.

Michael Zannes/ Phil Gilligan

CARRIED

GENERAL BUSINESS

Nil.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 12:30PM
--

Cost Code	CAPITAL WORKS All Projects	Works Undertaken	Actual 2015/2016	Allocation 2016/2017	Actual 2016/2017	Nov/Dec/Jan Expenditure	Comittments 2016/2017
55706	MR7518 - Barnato - Tilpa Road Acres Billabong Stage 1 (\$100,000 Regional Roads, \$319,900 Fixing Country Roads)		52,101	367,261	162,558	-	
55761	MR228 - Whitbarrow Way - Construction/Reconstruction Kangaroo Springs Curve/Causeway (\$700,000 Fixing Country Roads, \$63,700 Hera Mine VPA, \$36,300 Regional Roads)	reseal Complete	754,629	45,371	50,130	29,521	
55510	MR407 - Mulya Road Resealing		-	40,000	-	-	
55520	MR416 - The Wool Track Resealing		-	280,000	-	-	
55530	MR423 - Lachlan Valley Way Resealing		-	120,000	-	-	
55535	MR461 - Priory Tank Road Resealing		-	200,000	-	-	
55545	MR7518 - Fifty Two Mile Road Resealing	Culvert pipes supplied for culvert replacement	-	200,000	1,898	-	
55550	MR7521 - Kaicatoo Road Resealing		-	120,000	-	-	
55600	SR1A - Buckanbe Road SRV Stabilise creek crossing, repair headwalls and subsidence.		43,022	31,978	-	-	
55605	SR1B - Budda Road - Joes Crossing Replace armco pipe, stabilise and seal crossing.		84,111	65,890	-	-	

55765	Gravel Resheeting	SR32 - Developmental Road		-	75,000			-
55835	Gravel Resheeting	SR46 - Rosedale Road	Winning gravel	-	250,000	18,027		-
55855	Resealing	Urban Streets	Reseals - Booramugga, Condon, Mitchell, Jeffery, Snelson, Kelly and Molineaux Sts	284,557	262,877	211,071		88,087
55855		Fredrick Street			50,000			
55860		Industrial Area Improvement						
	Design/Construct drainage improvements			-	120,665			-
	TOTAL			\$ 1,664,701.47	\$ 4,399,526.00	\$ 916,135.07	\$ 191,341.50	\$ 6,175.00
				BALANCE (Ex GST)		\$ 3,483,391		\$ 3,477,216

Cost Code	Shire Local Roads Maintenance	Length (km)	Description of Works	Expenditure			Commitments
				2015/2016	2016/2017	Feb	
66001	Asset Inspections				1,585	-	
66010.11	SR1A - Buckanbe Road/Budda Road	24.70					
66020/21	SR2 - Seventy Eight Mile Road	58.00	Inspection	28,697	23,849	67	
66031	SR3 - Nelyambo Bridge Road	59.20		272,947	15,236	-	
66041	SR4 - Gidgee Road	29.00		147,618	70,519	-	
66061	SR6 - Pulpulla Road	38.00	Inspection	48,121	3,834	167	
66070.71	SR7 - Mount Gap Road	47.00	Inspection	5,285	4,007	234	
66081	SR8 - Coomeratta Road	28.00	Inspection	177,726	2,010	234	
66091	SR9 - Neckarbo Road	66.30	Inspection	18,037	6,665	167	

66701	SR10 - Belarabon Road	57.00			671	2,158	-
66711	SR11 - Bloomfield Road	51.00	Inspection		48,567	2,285	134
66720/121	SR12 - Yathong Road	101.00	Inspection		13,166	886	367
66733/132/131	SR13A - Lerida Road	60.72	Inspection		37,415	38,753	408
66731	SR13B - Bedooba Road	69.20	Reseal preparation		12,936	17,377	4,014
66740-42	SR14 - Manuka Road	24.00			12,936	4,498	-
66750-52	SR15 - Shuttleton Road	12.50			779	384	-
66761	SR16 - Sandy Creek Road	9.70	Maintenance grading		350	114	-
66771	SR17 - Merri Road	53.50	Inspection		23,580	13,136	13,136
66781	SR18 - Bruce Cullenward Road	26.00	Inspection		1,149	914	67
					2,050	1,213	-

66190-91	SR19 - Burthong Road	52.00				62,746	33,881	-
66201	SR20 - Grain Road	89.20						
66211	SR21 - Tallebung Road	43.00		Maintenance grading		77,855	97,601	47,530
66221	SR22 - Round Hill Road	34.80				67,209	28,808	-
66231	SR23 - Booberoi Road	19.10		Inspection		18,975	5,676	775
66240/241	SR24 - Mount Grace Road	33.10				3547	3,536	512
66250/251	SR25 - Wilgaroon Road	43.00		Maintenance grading		169,429	30,478	22,315
66261	SR26 - Wilga Downs Road	41.00				2,997	1,016	-
66270-71	SR27 - Cooneybar Road	47.00		Stores issues		9,177	1,385	548
66281	SR28 - Yimkin Road	17.00		Maintenance grading/mixing		2,554	110,184	108,551
66291	SR29 - Booroomugga Road	40.00				354	135	-

				Preparation for intersection sealing	4,936	6,890	4,677
66301	SR30 - Canbelego Road	2.90					
				Inspection	1,135	609	75
66311	SR31 - Moolah Road	66.00					
				Clearing storm damage	973	8,840	1,760
66321	SR32 - Developmental Road	57.00					
				Inspection	1,883	31,970	100
66331	SR33 - Nymagee Station Road	16.50					
					119	115	-
66341	SR34 - Wallacevale Road	11.00					
					212.89	-	-
66351	SR35 - Osterly Downs Road	16.00					
					170	-	-
66361	SR36 - Palesthan Road	31.00					
				Inspection	3,183	15,619	587
66371	SR37 - Bimbella Road	2.70					
					1,698	1,011	-
66381	SR38 - CSA Access Road	4.40					
					1,458	965	-
66391	SR39 - Coombie Road	7.20					
						-	-

Cost Code	Regional Roads Maintenance	Length (km)	Description of Works	Expenditure		
				2015/2016	2016/2017	Feb to 5/3/17
72282	MR228 Whitbarrow Way					
	Sealed Pavement	11.15	Inspection	-	1,905	267
	TOTAL MR228	11.15				
	MR407 Mulya Road					
74070,71,73	Sealed Pavement	57.44	Reseal preparation	14,527	28,794	1,445
74072,74	Unsealed Pavement	45.06	Winning gravel	271,031	94,675	26,811
	TOTAL MR407	102.50				
	MR411 Tipping Way					
74111, 74114	Sealed Pavement	68.88	Heavy patch repair	34,237	45,079	19,656
	TOTAL MR411	68.88				
	MR416 The Wool Track					
74160, 61	Sealed Pavement	48.15	Reseal preparation	47,216	22,237	5,767
74162,64	Unsealed Pavement	44.00	Maintenance grading/mixing new bore established	610,830	130,867	108,196
	TOTAL MR416	92.15				
	MR419 Glenwood Road					
74190	Sealed Pavement	0.39		2,116	1,330	-
74194	Unsealed Pavement	46.59	Maintenance grading	99,059	134,746	35,292

	TOTAL MR419	46.98						
	MR423 Lachlan Valley Way							
74230,31	Sealed Pavement	15.19	Vegetation control	14,518	10,866	2,237		
	TOTAL MR423	15.19						
	RR7518 Fifty Two Mile Road							
75180,81,85	Sealed Pavement	37.40	Reseal preparation	9,313	25,291	22,922		
75182,84	Unsealed Pavement	58.40	Maintenance grading	115,936	174,541	13,211		
	TOTAL RR7518	95.80						
	RR7521 Kiacatoo Road							
75210,11,12,14	Sealed Pavement	32.83	Vegetation control	37,340	12,326	1,589		
	TOTAL RR7521	32.83						
	RR7522 The Wool Track							
75220,24	Unsealed Pavement	64.45	Inspection	60,850	18,341	174	13,098	
	TOTAL RR7522	64.45						
	MR461 Priory Tank/Balowra Road							
74611, 76100	Sealed Pavement	31.81		3,219	15,979	-		
74614 76,100 101	Unsealed Pavement	27.34	Plant hire late invoice	84,686	255,096	9,516		
	TOTAL MR461	59.15						
	MR68 Curranyalpa Road							
76800	Sealed Pavement	0.42			-	-		
76804	Unsealed Pavement	30.59		98,494	2,592	-		

	TOTAL MR68	31.01							
	MR7524 Frederick Street								
79000	Sealed Pavement	0.49	Heavy patch repair	170	9,092	7,341			
	TOTAL MR68	0.49							
	TOTAL	620.58		\$ 1,503,542	\$ 983,759	\$ 254,424	\$ 43,453		
			Allocation 2016/2017		\$			1,197,880	
			BALANCE TO SPEND (EX GST)		\$			214,121	
			BALANCE TO SPEND (inc Commitments)		\$			170,668	

COBAR SHIRE COUNCIL



Community Survey Report

March 2017

Table of Contents

Introduction3

Who Participated in the Survey3

What are the Big Issues?3

Customer Service4

Priority Assets.....5

Input into Council Decision Making8

Key results of the Library Survey.....9

Introduction

Council undertook a survey of the community in early 2017 to provide input into the review of the Community Strategic Plan that is due to be adopted by 30 June 2017.

This survey is just one of a number of information collection surveys. In addition, a survey was undertaken as part of the development of the Economic Action Plan where both face to face and an two online surveys were undertaken (one of the community and one of business). That took place between July and September 2016. There were 35 responses to the business survey and 218 responses to the community survey. In addition, around 18 one-on-one surveys of business people were undertaken.

In addition, in November 2016, the Cobar Shire and TAFE library staff undertook a survey of their customers to gather information about opportunities for service improvements and growth and areas of priority of customers. There were 44 respondents to this survey (undertaken in hard copy form and collected at the library).

The results of all these surveys, plus additional community consultations should be considered in undertaking the review of the Community Strategic Plan.

Who Participated in the Survey

There was an excellent response to this online survey, with 303 participants. These were mostly collected online with 268 responses collected through Council's facebook link. 22 hard copy surveys were collected at the Council Administration Office and through the library. A further 13 were completed via Council's webpage. Emails were sent to all businesses on Council's business directory and to all those listed in the Community Service Directory and rural roads contacts list encouraging participation. The survey was also advertised in the Cobar Weekly (along with editorial), council's Facebook and webpages and at community meetings.

Of those that participated in the survey, 70% were female. There was a relatively even distribution of ages between 18 and 60, however only 9 people under the age of 18 participated and 29 over the age of 60.

Nearly 90% of respondents were in Cobar town. There were a further 20 responses from rural properties and 8 from the village communities and a further 8 were rural residential property owners.

What are the Big Issues?

When asked to rank their most important issue or factor in terms of living in Cobar, access to quality health services, educational opportunities and adequate supply of quality drinking water were the top three. This is very similar to the results obtained four years ago. It is not surprising that drinking water rated the highest, given the poor quality of water available at the time the survey was undertaken, both in Cobar and Euabalong. The results of the this question are in Table 1..

Table 1 *What factors or issues are the most important to you in terms of living in Cobar Shire? Name your top three priority order.*

	1	2	3	4	5	6	7	8	9	10	Total
Access to quality educational opportunities	20.29% 28	24.64% 34	21.01% 29	8.70% 12	6.52% 9	4.35% 6	3.62% 5	5.07% 7	2.17% 3	3.62% 5	136
Access to a range of health services	29.58% 63	37.09% 79	21.13% 45	1.08% 4	1.41% 3	2.35% 5	1.41% 3	0.94% 2	1.88% 4	2.35% 5	213
Strong economic opportunities within the Shire	13.43% 18	20.90% 28	25.37% 34	4.48% 6	7.46% 10	11.19% 15	2.24% 3	5.97% 8	1.49% 2	7.46% 10	134
Regular and affordable airline services	6.42% 7	10.09% 11	23.85% 26	7.34% 8	5.50% 6	7.34% 8	6.42% 7	4.59% 5	14.68% 16	13.76% 15	109
Adequate supply of quality drinking water	51.11% 115	19.11% 43	15.11% 34	3.11% 7	0.89% 2	1.78% 4	1.78% 4	0.89% 2	2.22% 5	4.00% 9	225
Establishment of recycling services	5.36% 6	16.96% 19	15.10% 17	8.04% 9	9.82% 11	5.36% 6	12.50% 14	8.93% 10	11.61% 13	6.25% 7	112
Well maintained rural roads	12.69% 17	14.93% 20	21.64% 29	13.43% 18	6.72% 9	8.96% 12	8.21% 11	3.73% 5	5.97% 8	3.73% 5	134
Quality parks and gardens	1.02% 1	7.14% 7	9.18% 9	9.18% 9	9.18% 9	12.24% 12	22.45% 22	19.39% 19	5.10% 5	5.10% 5	96
Well maintained CBD with a strong 'Cobar' image	4.92% 6	6.56% 8	21.31% 26	7.38% 9	9.02% 11	4.92% 6	8.20% 10	12.30% 15	10.66% 13	14.75% 18	122
Access to adequate childcare facilities	8.18% 6	11.82% 13	13.64% 15	11.82% 13	13.64% 15	6.36% 7	3.64% 4	8.18% 9	8.18% 9	14.55% 16	110

When asked to name one industry that they would bring to Cobar, responses can be categorised into several main areas. There was a huge support for another supermarket, with the community voicing their concerns over the quality and cost of products currently supplied. Disappointingly, many blamed Council for allowing the one owner to control both supermarkets. Council should undertake some public relations outlining what our roles and responsibilities are in several areas where this is misunderstood.

There was also high desire for more retail shops, such as target, better hardware store. There was good support for a solar industry, more tourism, recycling and an abattoir type business.

When asked what additional service they would bring to town, respondents had very similar responses, although medical services rated quite highly along with more food/hospitality offerings.

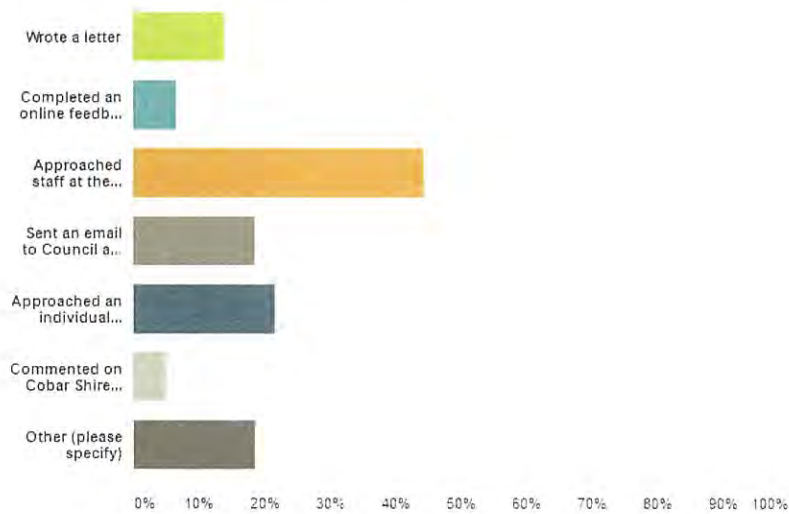
Customer Service

The survey presented an opportunity to get some initial feedback on the community's perception of customer service they receive from Council. Around half the respondents noted that they had approached Council with an issue or complaint. The majority approached a staff member. The results are in Graph 1 below.

Graph 1

If you did contact Council, how did you make this contact?

Answered: 526 Skipped: 168

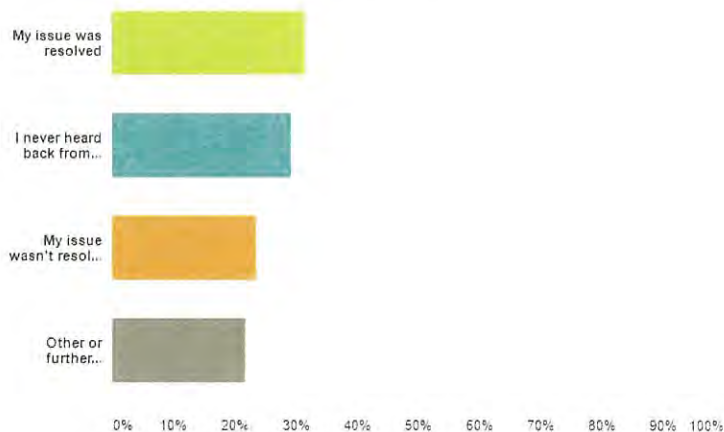


Of those that did contact Council, 30% said they never heard back from Council and of the 20% in the 'other' category, a large number did not receive a response or a satisfactory response (Graph 2). It is probably fair to say that the water problems facing Council at the time of the survey impacted on the results of this question, based on the comments provided, but it was by no means the only problem area. Council does need to focus on improved follow up to customer enquiries.

Graph 2

If you contacted Council, what was the outcome of your inquiry/complaint?

Answered: 11 Skipped: 170



Only half of those who had approached Council were happy with the service they had received.

Priority Assets

Three questions were asked around how often people use a series of Council assets, how important they are and whether service levels should increase, decrease or remain the same. These questions

were also asked in 2012 when the Special Rate Variation application was being made. Table 2 provides the results of how often respondents used or visited the various facilities.

Table 2 *How often do you use or visit the following facilities?*

	Weekly	Fortnightly	Monthly	Several times a yr	Annually	Never	Total
Drummond Park	16.00% 44	10.91% 30	13.09% 36	38.18% 105	11.27% 31	10.55% 29	275
Other parks and playgrounds	6.74% 18	5.62% 15	9.74% 26	26.59% 71	13.86% 37	37.45% 100	267
Library	6.23% 17	5.86% 16	9.89% 27	23.81% 65	15.75% 43	38.46% 105	273
Swimming pool (during summer)	40.81% 111	8.09% 22	5.88% 16	19.49% 53	9.56% 26	16.18% 44	272
Youthie	15.56% 42	6.67% 18	7.41% 20	28.52% 77	11.11% 30	30.74% 83	270
Newey Reserve	26.01% 71	12.45% 34	15.02% 41	33.70% 92	5.86% 16	6.96% 19	273
Old Res	11.40% 31	6.62% 18	14.71% 40	32.72% 89	15.44% 42	19.12% 52	272
Great Cobar Heritage Centre	0.74% 2	0.00% 0	2.57% 7	19.49% 53	40.44% 110	36.76% 100	272
Airport	1.84% 5	1.47% 4	4.78% 13	27.21% 74	16.91% 46	47.79% 130	272
Children's Services (eg COOSH, Family Day Care etc)	18.08% 49	1.48% 4	1.85% 5	6.27% 17	1.48% 4	70.85% 192	271
School holiday activities	5.88% 16	2.94% 8	1.10% 3	15.07% 41	6.25% 17	68.75% 187	272
Village hall and other buildings	3.35% 9	1.66% 5	3.35% 9	12.27% 33	11.52% 31	67.66% 182	269
Village sports facilities	12.92% 35	5.17% 14	8.49% 23	16.97% 46	7.38% 20	49.08% 133	271
Village waste depots	6.62% 18	8.09% 22	23.53% 64	22.79% 62	6.25% 17	32.72% 89	272

The swimming pool was highly used, with 40% saying they went there weekly. The Newey is another well used facility, with 38% going there weekly or fortnightly. Drummond Park (27%) and the Youthie (22%) are the next most regularly visited facilities.

The next question aimed to get respondents to also prioritise the various activities Council undertakes by asking them what their most important were. See Table 3 below.

Table 3 How important do you think the following services are to the quality of life in Cobar?

	Very unimportant	Unimportant	Neither	Important	Very important	Don't know	Total
Maintaining the road network	7.75% 21	0.74% 2	1.85% 5	33.95% 92	55.72% 151	0.00% 0	271
Improving the quality of water to towns and villages	8.06% 22	0.73% 2	0.37% 1	11.72% 32	78.75% 215	0.37% 1	273
Operating the swimming pool	6.57% 18	0.36% 1	5.47% 15	40.15% 110	47.08% 129	0.36% 1	274
Operating the airport	7.33% 20	2.20% 6	8.79% 24	39.93% 109	38.83% 106	2.93% 8	273
Operating the youth and fitness centre	6.57% 18	2.92% 8	9.85% 27	42.70% 117	36.86% 101	1.09% 3	274
Providing library services	6.57% 18	4.74% 13	12.41% 34	40.88% 112	33.21% 91	2.19% 6	274
Operating the youth and fitness centre	6.67% 18	2.96% 8	7.78% 21	47.04% 127	34.81% 94	0.74% 2	270
Operating the Great Cobar Heritage Centre	6.59% 18	2.20% 6	13.55% 37	40.66% 111	34.07% 93	2.93% 8	273
Activities that generate tourism	6.20% 17	1.82% 5	5.11% 14	32.85% 90	53.28% 146	0.73% 2	274
Running community events and activities	6.93% 19	1.09% 3	5.47% 15	32.85% 90	53.28% 146	0.36% 1	274
Maintaining parks and gardens	6.93% 19	1.46% 4	4.74% 13	36.86% 101	50.00% 137	0.00% 0	274
Running children's services	6.96% 19	2.20% 6	7.69% 21	32.60% 89	48.72% 133	1.83% 5	273
Providing new and better waste services	5.49% 15	1.83% 5	12.82% 35	38.46% 105	38.83% 106	2.56% 7	273

Other than provision of quality drinking water, there was little difference in the answers provided, with all services receiving similar ratings.

When asked what services Council should continue to provide, maintaining the road network, activities that generate tourism and running community events and activities all ranked highly in terms of providing these services at higher levels. There was no support for lowering service levels at any of the facilities.

Council also sought community input as to whether or not they believed we should be involved in provision of health care services. There was resounding support, see Graph 3 below. They were asked to respond on a scale of 1 to 10, with 1 being not at all, half way being Medical Centre only and 10 being Medical centre, housing, lobbying and working with others.

Council provides medical facilities and accommodation for health professionals with the aim of improving access to health services in Cobar. Is this something you would like Council to continue to do?

Answered: 264 Skipped: 19

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0 10 20 30 40 50 60 70 80 90 100

Input into Council Decision Making

Council strives to ensure that the community has the opportunity to input into decision making. There are many opportunities to contact Council, when plans are developed they are placed on display, community meetings are held etc. Around 45% said they did, and around 15% were neither yes or no but had suggestions on how to improve. These were dominated by water complaints, but there was also strong support for further surveys.

In a bid to further prioritise the facilities the community values most, they were asked what 2 facilities they would spend \$100,000 on, if they had the money. The results are in Table 4 below.

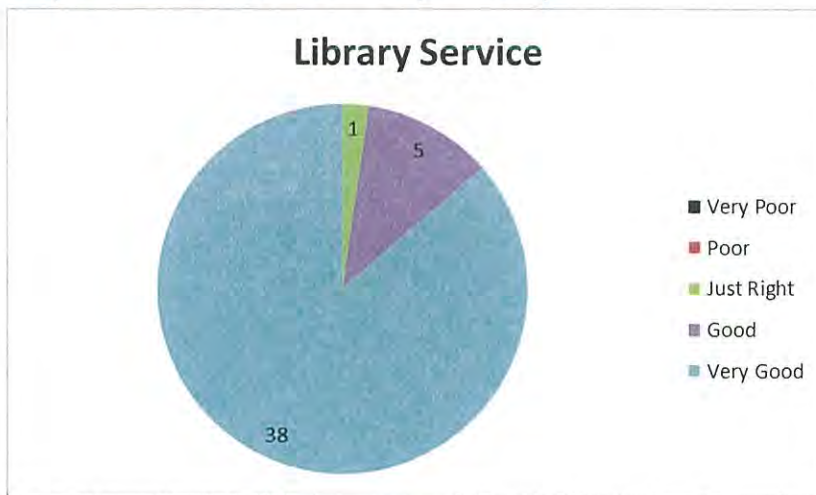
Again, the Newey rates highly, as did the cinema building, which was different to other questions asked. The pool was the third highest category. Many in the other category talked about water but children's activities also featured strongly in that category.

Table 4 if you had \$100,000 to spend on each of 2 Council facilities, what would you spend it on?

Answer Choices	Responses	
- Pool	20.15%	55
- Drummond Park	10.26%	28
- Other Parks (name/location in box below)	5.86%	16
- Newey	30.40%	83
- Youthie	23.08%	63
- Museum exhibits	3.30%	9
- Great Cobar Heritage Centre building	7.69%	21
- Airport	12.82%	35
- Cobar Cinema building	28.57%	78
- Village sports facilities	10.26%	28
- Village hall	2.20%	6
- Village waste facilities	8.42%	23
- Other or more information on the above (please specify)	37.36%	102

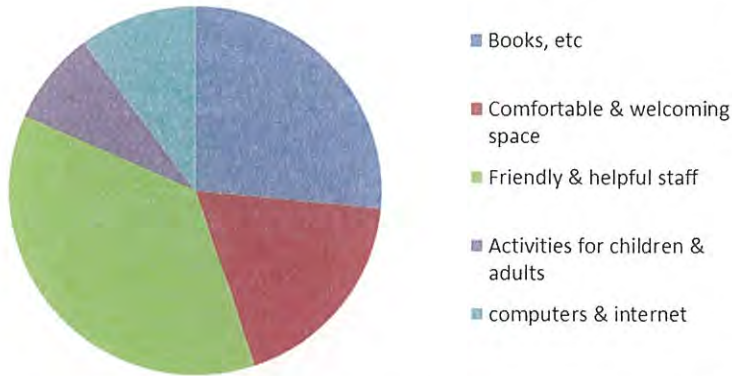
Lastly, the community was asked to provide a great idea to make the Shire even better. There was much detail contained in answers, many of which are quite varied. Further analysis of these answers will be undertaken to see what ideas Council could progress with. This may be a task for the Economic Taskforce. Many of the themes already explored in the survey were revisited here.

Key results of the Library Survey



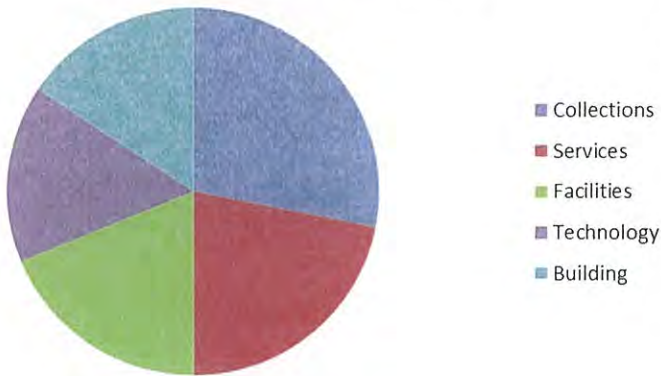
A recent survey of library users found that satisfaction with the library service is generally very good.

What the library does well



The survey respondents expressed great appreciation for the friendly and helpful library staff, as well as the comfortable and welcoming community facility. The range of books and other stock is also greatly appreciated and used

Suggestions/Improvements



Suggestions for service improvement included:

- collection purchase requests;
- more children's & community activities;
- a tea & coffee facility;

**Minutes of the Cobar Shire Council Economic Taskforce
Council Chambers
Tuesday 7 March 2017 commencing at 5.00pm**

PRESENT

Clr Janine Lea-Barrett (Chair)
Lillian Simpson
Roy Simpson
John Stingemore
Kirk Grogan
Miranda Riley
Michael Prince
Jill Prince
Heather Christie
Peter Vlatko (General Manager)
Angela Shepherd (Director Corporate and Economic Development)

APOLOGIES

John Dineen
Lydon McIntyre

MINUTES OF THE LAST MEETING

Resolved:

That the minutes of the previous meeting held on Tuesday, 14 February 2017 be confirmed as a true and correct record of the proceedings of that meeting, with the exception of noting that Peter Vlatko was not present. The minutes will be amended accordingly.

MATTERS ARISING FROM MINUTES

These are covered in the rest of the meeting.

COUNCIL MEETING RESOLUTION UPDATE

The Taskforce noted that the recommendations of the last meeting were adopted by Council.

Members were interested in progressing the masterplan of the CBD and the process was discussed. Members were keen to use someone local like Peter Rogers if possible in the project. It was noted however that structural designs etc will be required for some

elements so that will need to be considered when engaging a consultant to undertake the masterplan. It was noted that activities identified in the masterplan may be implemented over a longer time frame and that as such funding would be allocated in the Long Term Financial Plan.

FESTIVAL OF THE MINERS GHOST

A brief update of the presentation by Carol Bagaric at the Back to Business Week dinner was given, along with the meeting of interested residents the following morning. These discussions will be typed up and a report emailed to Taskforce members.

EVENTS CALENDAR UPDATE

The Taskforce was told that Council is making good progress with developing an online tool for community groups to register events and for them to be uploaded onto a central, easily accessible website. At present, a draft form has been developed, links are being trialled on Council's facebook site and trials are underway. This should be able to go live very shortly.

NBN UPDATE

The Taskforce was provided with an update on the NBN activities, and expected milestones.

COUNCIL'S INFRASTRUCTURE MASTERPLAN

The Taskforce was provided with an overview of Council's current process to identify all the potential capital projects that should be included in the long term financial plan over the next ten years. They were asked to contribute to the list if they had ideas.

FAR WEST REGIONAL PLAN

A copy of the plan was given to Taskforce members and a briefing given on the issues identified to date. It was noted that the an extraordinary Council meeting will be held Thursday 9 March to discuss issues to be included in a submission to the Department of Planning. Members were encouraged to have a look at the Plan and either make their own submission – as simple as putting their thoughts in an email to the Department – or sending in suggestions to be considered as part of Council's submission.

RURAL PROPERTY SUGGESTION (GOAT FEEDLOT)– KIRK GROGAN

Kirk put together a suggestion regarding the establishment of a goat feedlot in the Shire. Whilst his suggestion was around Council running this feedlot, the Taskforce talked about the idea as a business venture for a private entrepreneur. The idea was noted by the group.

OTHER BUSINESS

- Future developments at Peak Gold Mine – a brief discussion was held outlining potential impacts on the community of proposed developments.
 - Lack of response to requests by Council staff (broadly) – the process of requesting information or providing input was outlined.
-

NEXT MEETING

The next meeting will be held during the week starting 11 April 2017 at 5.30pm, with the date to be confirmed following consultation with Taskforce Members.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 6.26PM

**Summary Notes of the Meeting of Interested Community
Persons Regarding Developing the Festival of the Miners
Ghost into a Larger Festival
Thursday 2 March 2017 commencing at 8.40am**

BACKGROUND

At the Back to Business dinner the previous night, Carol Bagaric of AusVM talked about community festivals and promotions to build business activity and community spirit in towns. She gave a number of examples and asked people to start thinking about possibilities for Cobar. As a result, those attending asked for an informal brainstorming session to be held the following morning, open to anyone interested. Around 15 people came along (to Gumnut Café) at various points in a two hour period to offer their ideas and suggestions. These are the notes taken of ideas presented at the brainstorming session.

BRAINSTORMING SESSION

Theme and Timing

The idea of something bigger than just one weekend and themed so that all activities in town are in line with this theme (ie like they are in Parkes for the Elvis festival). Ideas included

- Cobar Rocks (incorporates our unique minerals, mining rocks, could include music, rock art displays, sell rocks, decorating rock competitions)
- Cobar Going Gold (colour theme, gold mining etc)
- Rocktober in Cobar

These themes could be used for a whole month and everything then feeds off the theme. Timing was discussed and it was believed that the best months would be September/October or March/April. The weather is at its kindest and these are shoulder periods of tourism, where things are just starting to get busier or are starting to slow down.

There was discussion regarding what weekend the main festival should be. Concerns were around the fact that the last weekend in October coincides with Halloween and the mixing of the theme of miners ghost with Halloween. If the theme is changed this isn't necessarily a problem. Have to be careful not to clash with school holidays if it was brought forward.

Carol noted that whatever you do needs to be exaggerated. Carol keen to stay involved in the planning and moving the festival forwards.

Activities

More of a focus on mining activities and a mining theme, that is our point of difference. Look into accessing the open cut for a dinner or a music event. Even a movie. Use it more.

Include mines rescue demonstrations/triage etc.
Movie at the Mine
Miners games/Olympics
Mine tours
Guinness book of records for the number of people in high vis gear. High vis in all shops, get a drone out to the Cobar sign and take pictures of everyone there and then again at each of the mines at change of shift. Best creative high vis fashion item, have a high vis fashion parade with the entries and take photos of it at the Cobar sign. High vis umbrellas
Glow in the dark candles, bangles etc and sell for a charity
Have competitions of modern day skills, such as a remote loader, assemble the tool/machine the fastest.
Encourage businesses to sell mining themes gifts etc during this month. Use their stock creatively to generate shop displays, sales etc. eg pictures of cobar printed onto material to use as backdrops etc. Lodes of Gold – gold bars of soap, XXXX Gold, Gold Cobar burger, gold cupcakes, plates and napkins etc. Gold wrapping paper, gold sticker with ‘Cobar Rocks’ on it.
Create a material mural of Cobar.
Camp oven cook off
Showcase dance for the week
Poker race around Cobar
Buskers in the main street, lead by the Moorambilla Voices
Displays in the empty windows of local artists, local community groups etc.
B&S Ball – old time dances combined with new
Drag racing
Get Triple J band for something quirky (in the rock theme perhaps), get a local sports person back (eg Robbo from Melbourne Storm and get the junior league club involved).
Theme movie nights over the month, with something different each weekend in the park, eg sci fi, chick flick, drama, etc.
Laser ghost on each building
‘living windows’ – people dressed up in costume
Dating night – date a miner, miner wants a mate, date a manly man. Etc
Picnic at Devil’s Rock
Colouring in competition, create rock art competition
Mount Grenfell visit – lunch, guided tour of rock art, traditional food etc.
Climb the rock/slide the rock (at the Chalkie)
Miners Reunion – Rockunion
Big machines here for October.
Aim to have the 2020 train from Dubbo
Glow in the dark signs for the Rocktober Festival at the entrances to town. On the other side it could say ‘Thanks for Rocking Cobar’
Paint the Town Gold
Gold body art – have the people down the main st
Create a backdrop for people to pose in front of, eg vest with gold painted rocks to stand on # cobarrocks – selfie backdrop (hard rock hard hat?)
Miners hats hanging off the pub verandah and fairy light them up
Mine frames down the main street – get the men’s shed or MPREC to make them, eg out of pallets
Miners had art work installation/big sculptures
Light up the open cut with tea lights and have a light show in there

'Rock your shop' for retailers – gold themed
Invite the band 'Rock your Socks Off'

Strategy to move forward

1. Name the festival
2. Council resources to lead it?
3. Need to identify what the various sectors can do to participate and get something out of it. Eg retail (lots of connotations), mining, hospitality (Cobar burgers wrapped in gold paper, rocky road, etc)
4. What activities can take place during the time (eg geologists conference, triple J rock festival, rock'n'roll night, rockabilly festival, paper scissors rock, rockin in the outback, pet rock show, aim for the largest rock art installation, rock walls etc), what can the schools do, arts council
5. Will need to brand (logo could have gold rocks, music notes etc, facebook, Pinterest etc.
6. Seek additional funding, eg Festivals Funding
7. Promote it (eg invite Outback Magazine, Ellie's Outback Living magazine etc.).
Develop a guide/brochure

**THE SESSION WAS CLOSED AT 1045AM. THESE IDEAS WILL BE USED IN
DEVELOPING THE 2017 FESTIVAL AND BEYOND.**

Janette Booth

From: kgrogan53 <kgrogan53@bigpond.com>
Sent: Friday, 3 February 2017 2:17 PM
To: Janette Booth
Subject: Re: Economic Taskforce Agenda & Attachments - Meeting to be held on Tuesday

Hi Janette

In response to your email re ideas for activities to be considered for 2017 I would like to suggest the following

- 1 concerts with high profile bands supported by local talent
- 2 open air movies
- 3 fishing comp at the newy with prizes for tagged fish
- 4 invite special interest clubs to hold displays and demonstrations i.e. fishing, 4wd, camping, boating etc.including markets and stalls for arts and crafts as well as local and out of town retail outlets
- 5 B&S Ball
- 6 The use of a professional to help organise events to ensure maximum return for each event

These could be held at Ward Oval, Union Club, Drumond Park or possibly the Caravan Park and can held as part of the miners ghost celebrations or as stand alone events throughout the year

Also is there a way the Cobar Council can benefit from the new abbitoir being built in Bourke?

I have been talking with local retailers re issues they may have and the most often heard complaint is customer parking and the non enforcement of loading zone parking. Council needs to pressure the local police to enforce parking regulations including parking within marked bays
Another cost saving action Council should act upon is to enforce road closures on wet dirt roads. Council spends many thousands of dollars to maintain our roads only to have their efforts destroyed the next time it rains and inconsiderate truck drivers travel on the road and cut up all the good work. This happens more often than not and once drivers start getting fined the practice will stop. (Sinage is being ignored)
The issue of trucks double parking in the main street and trucks parking too far from the curb also needs addressing as this obstructs the clear vision of of car drivers crossing the hiway and will eventually be the cause of an accident, this needs priority action as a matter of safety!!

Regards
Kirk Grogan
Multagoona
Po box 422
Cobar
0488994120

----- Original message -----

From: Janette Booth <janette.booth@cobar.nsw.gov.au>
Date: 2/02/2017 10:31 AM (GMT+10:00)
To: Angela Shepherd <angela.shepherd@cobar.nsw.gov.au>, Heath Budd <sales@cobarsigns.com>, Heather Christie <heatherchristie142@hotmail.com>, Janette Booth <janette.booth@cobar.nsw.gov.au>, Janine Lea-Barrett <janine.lea-barrett@cobar.nsw.gov.au>, Jill Prince <Jill.prince@icloud.com>, John Dineen <john@dineentourism.com.au>, John Stingemore <johnstingemore@bigpond.com>, Kirk Grogan <kgrogan53@bigpond.com>, Michael Jill Prince <bushy@kml.com.au>, Miranda Riley <mlfry90@hotmail.com>, Peter Vlatko <peter.vlatko@cobar.nsw.gov.au>, Lillian and Roy Simpson <grannylils@hotmail.com>

Cc: mail CSC <mail@cobar.nsw.gov.au>

Subject: Economic Taskforce Agenda & Attachments - Meeting to be held on Tuesday

Hi Everyone,

Please find attached the agenda for the Economic Taskforce Meeting that will be held on Tuesday, 9 February 2017 at 5:30pm in the Council Chambers.

The main outcomes we are looking for are:

1. A list of recommended activities to include in the upcoming budget for Economic Development.
2. A list of ideas for enhancing the main street and how we move this forward.

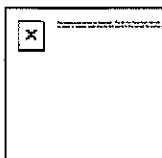
Prior to the meeting can members please:

1. Review the draft Economic Study and identify activities they would like to progress as a priority.
2. Email myself or Angela up to 3 project ideas by Monday, 6 February.

These ideas will be compiled and prioritised at the meeting. The aim of this exercise is to send a list (perhaps 3 items, but the Taskforce can discuss this on Tuesday) of recommendations to Council from this meeting, to be included in the 2017/2018 Budget.

If you have any further questions or enquiries regarding the above matters please feel free to contact myself or Angela on the below details.

Kind Regards,

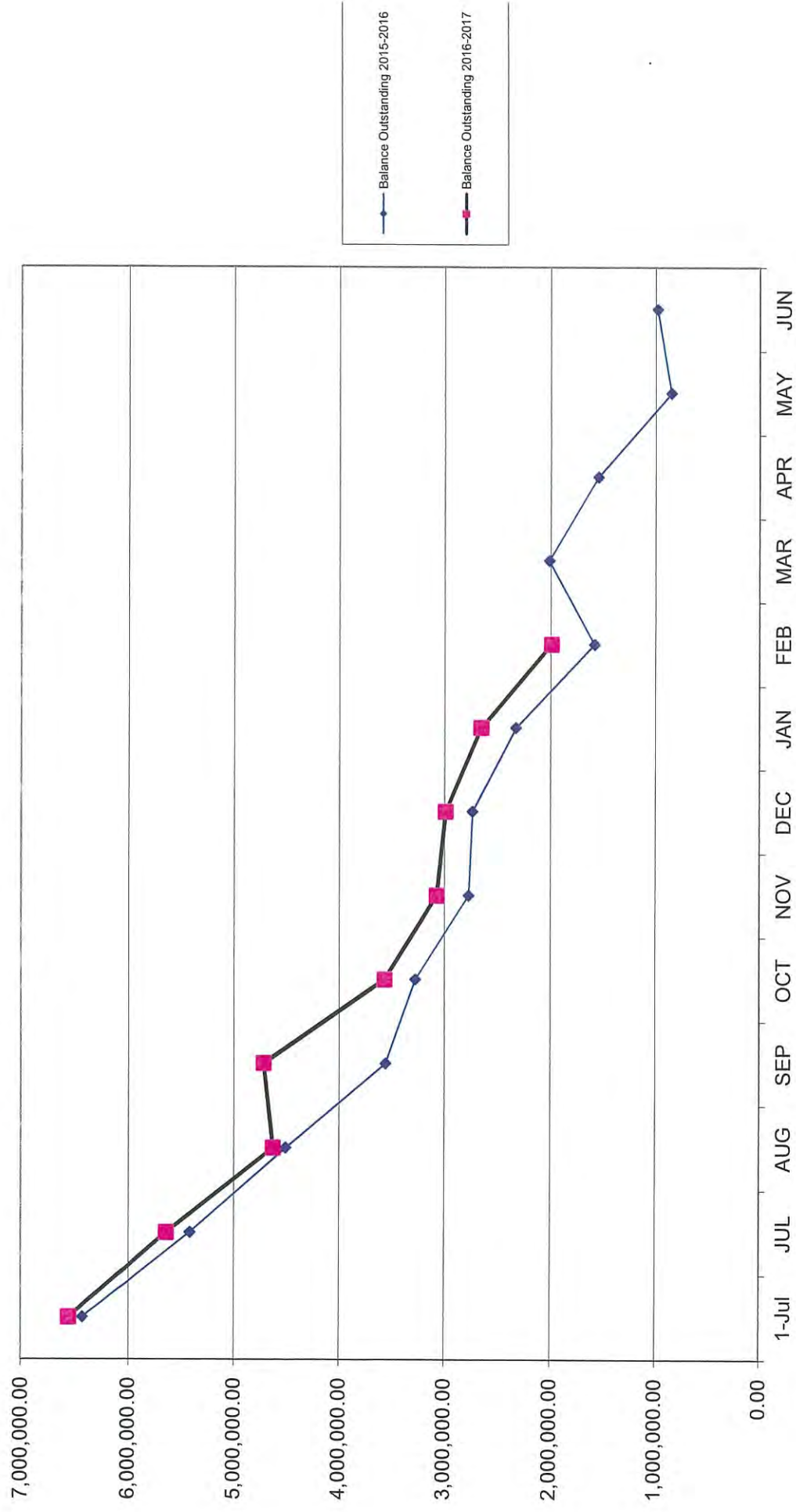


Janette Booth

Executive Assistant to the General Manager and Mayor
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Total Rates Outstanding
General Rates, Water Access, Water Usage, Sewer Access, Domestic Waste, Legal Costs, Interest



Rate Arrears 2016-2017
General Rates, Water Access, Sewer, Domestic Waste, Interest & Legal Costs

