

ATTACHMENTS



ORDINARY MEETING AGENDA

THURSDAY 23 OCTOBER 2014

~ REFERENCE TO ATTACHMENTS ~

PART A – ACTION

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20 Local Government

Auditor to look closer at council finances

Harvey Grennan

Tucked away under "other reforms" in the government's response to the Sansom report is a reference to the Auditor General, Grant Hehir, taking a much greater interest in the reporting of council finances - at councils' cost.

While the headline proposition is council mergers - voluntary or forced - the government has picked up on a recommendation of the Independent Local Government Review Panel that Mr Hehir provide an annual "overview" to Parliament on the financial health of local government.

"We will change the way that councils measure their performance and their accountability to the community. This includes a new role for the Auditor General to



Grant Hehir: To provide overview.

for themselves "turning a council around" by simply juggling the figures.

Oversight of councils by the Auditor General was also recommended by the NSW Public Accounts Committee, and has been introduced in Queensland and Victoria.

Councils are likely to have to pay for the privilege, however.

The panel's report acknowledges that a move to oversight by

the Attorney-General would increase the cost of audits but this would be "far outweighed by the benefits of a more robust system".

"Other reforms", announced also include a minimum two-year term for mayors and clarification of the roles and authority of mayors, councillors and general managers.

The panel said that the annual election of mayors creates instability and recommended popular election of mayors for four years in large councils.

"Considering opportunities to direct financial assistance grants to communities with the greatest need" implies that the Local Government Grants Commission will be asked to revise the formula for the distribution of these federal monies, creating losers as well as winners.

strengthen financial oversight," says the government blueprint.

TCorp is understood to have raised the issue of creative accounting by some councils to

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Local Government

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Council Employment

Local Government

'Skinny' approach aims to help out in the bush

■ Harvey Grennan

A "skinny" model will be developed for small rural councils with populations under 10,000 under the NSW government's local government reform package.

The other major reform for regional councils will be the formation of joint organisations - a third bureaucratic layer of co-operation in planning and projects among adjoining councils.

Basket-case councils such as Central Darling in the far west of NSW will receive special treatment to "encourage more connected service delivery".

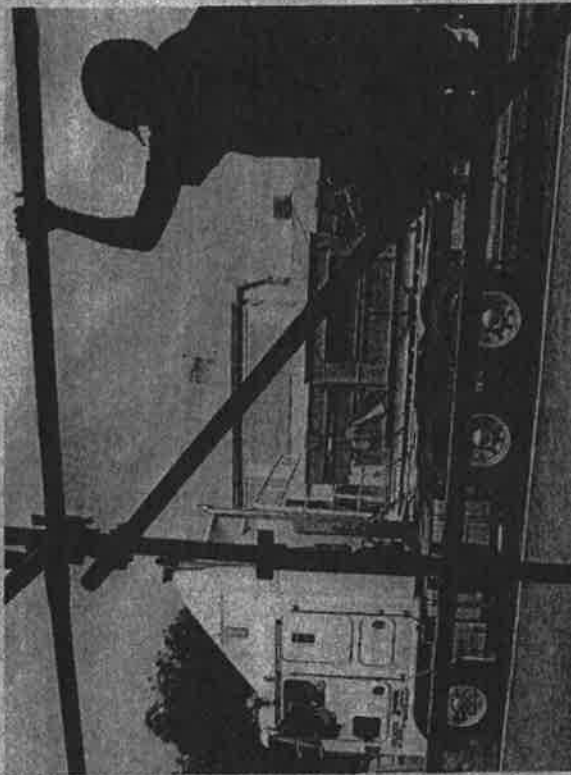
The reforms were recommended by the Independent Local Government Review Panel

which singled out small rural councils which are unlikely to remain sustainable but where neither amalgamation nor regional collaboration offer a solution.

"In such circumstances, the panel sees a need or opportunity to maintain a separate local government unit, but one with reduced responsibilities and a lower cost base more appropriate to rural-remote areas with small populations," it said.

Such councils should have no more than five councillors, fewer council meetings, shared services and administration with adjoining councils, and simplified regulatory, compliance and reporting requirements.

Regional councils have been



Reform package: Basket-case councils such as Central Darling, in the far west of NSW which includes towns like Wilcannia, will receive special treatment to "encourage more connected service delivery".

offered a pot of \$5.3 million to form joint organisations with adjoining councils with similar boundaries to

across council boundaries.

They are not expected to replace existing county councils or regional organisations of councils. Pilots of joint organisations are expected to start in February next year.

For the eight councils and the unincorporated area in far western NSW - covering 40 per cent of the state's area but less than 1 per cent of its population - the panel recommended an over-arching Far West Regional Authority to plan for the region as a whole, manage specific programs and projects and handle "back office" affairs.

These councils will be invited to a forum in November to discuss options.

By the time of the next local government elections in September 2016 a new Local Government Act is scheduled to be in place, joint organisations established, council mergers completed and the rural council model implemented.

Local Government

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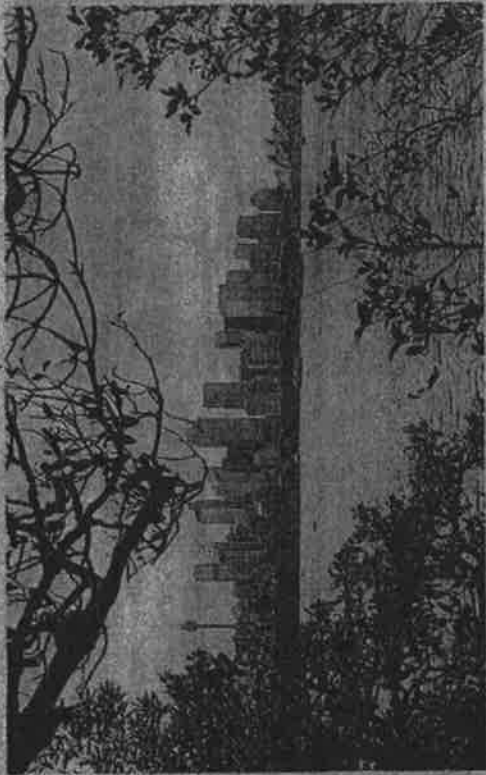
28 Local Government

Crumbs for some councils under reforms

■ **Roberta Ryan, Bligh Grant**

The Baird Government's Fit for the Future reforms to local government has left many observers starry-eyed at the \$1 billion in incentives to councils. But the cake is unevenly divided. Incentives are stacked to encourage speedy - and significant - amalgamations of councils. If amalgamated, resultant councils will receive a minimum of \$10.5 million. Further, if the population of an amalgamated council reaches a threshold of 250,000 the prize is a further \$3 million for every 50,000 residents, to a maximum of \$22.5 million.

On this basis five Sydney "super councils" would receive incentive payments of between \$3 million and \$12 million. All other amal-



gamated councils would only be eligible for the initial \$10.5 million. Incentives in the regional context are again layered: \$5 million for an amalgamated council com-

Inequity: The prospect of the councils of Hunters Hill, Lane Cove, Mosman, North Sydney, Willoughby and parts of Ryde forming one authority is ungalnly. Pictured is the view across the harbour from Mosman.

cils enjoying economies of scale and (in particular) density, receive substantial dividends. Regionals, faced with the logistics of amalgamating across large areas and disparate communities, are far less handsomely rewarded.

It is interesting to contemplate what the state would look like if all the recommendations of the Independent Local Government Review Panel for amalgamation eventuate. They include some predictable pairings - Armidale-Dumaresq with Guyra, for exam-

ple. Yet the prospect of Hunters Hill, Lane Cove, Mosman, North Sydney, Willoughby and parts of Ryde forming one authority is ungalnly.

The formation of a Far West Organisation for councils including Bourke, Brewarrina and Broken Hill would be challenging to implement.

The process now initiated is a not-so-subtle reminder that local governments are vassals of the state. For example, the workdone on 10-year community strategic plans, while not rendered redundant, will have to be rethought to coincide with the new boundaries.

Roberta Ryan is director, and Bligh Grant senior lecturer, at the Australian Centre for Excellence in Local Government.

Local Government

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20 Local Government

Mergers leave some councils struggling

Harvey Grennan

With councils facing widespread amalgamations, if they want to see the colour of the government's money, it is useful to examine how such mergers have worked in the past.

Of the 23 new regional councils that resulted from the NSW government's last rounds of local government amalgamations in 2001 and '04, more than 60 per cent look like going through the process again.

Six merged councils have been given a financial sustainability rating of "weak" or "very weak" by TCorp, and 13 have a negative financial outlook.

Clarence Valley, Liverpool Plains and Warrumbungle score a double - a "very weak" or "weak"

financial sustainability and a negative outlook.

Fourteen merged councils have been recommended for further amalgamation by the Independent Local Government Review Panel - Palerang, Greater Hume, Corowa, Liverpool Plains, Bathurst, Oberon, Cooma-Monaro, Queanbeyan, Tumut, Upper Lachlan, Gwydir, Armidale, Conargo and Albury.

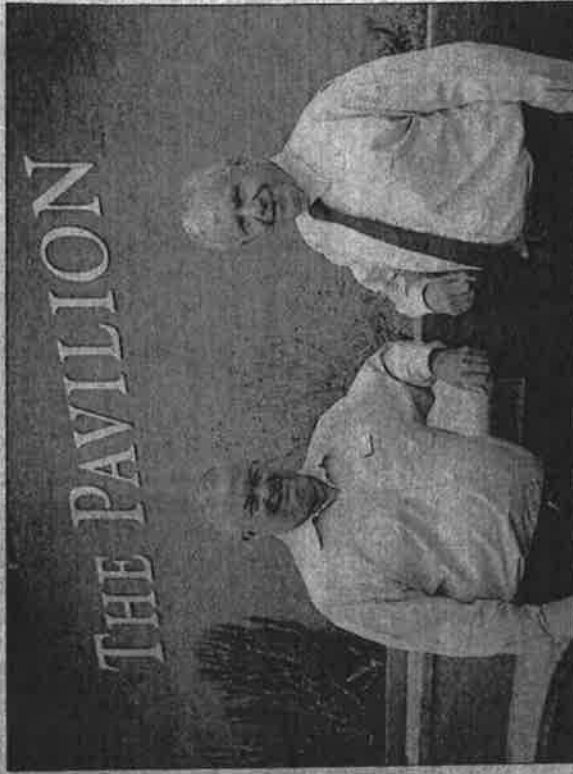
The lessons to be learnt from the 2004 mergers were examined by Jeff Tate Consulting and summarised as the need for: a partnering approach; a "fresh start"; stakeholder involvement; sound planning and implementation; removal of barriers and addition of incentives; transitional arrangements for elected representation, and independent monitoring and evaluation. "The processes adop-

ted for planning and implementing the reforms were generally seen as being poor and the costs were significant," Tate said.

"To a large extent the successes of the structural reforms have been a result of the commitment of key people... rather than the models of decision-making utilised at the time."

However, Professor Brian Doolery, director of the centre for local government at the University of New England, says the "vast empirical literature" on council mergers shows that process change, not structural change, is the answer to greater efficiencies.

Tate had cited 10 of his papers but had largely ignored his views on the 2004 amalgamations, especially on their failure to improve financial sustainability, he said.



Shake-up ahead: Local Government NSW president Keith Rhoades and Kiama Mayor Brian Petschler. Photo: Albey Bond

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Local Government



warrumbungle SHIRE COUNCIL

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Local Government

NSW's \$1bn carrot for merged councils dismissed as spin

Harvey Grennan

The NSW government's promise of \$1 billion in incentives for councils to amalgamate is more spin than fact, says Local Government NSW.

LGNSW president Keith Rhoades said \$600 million of the incentive package is based on estimates of councils saving money over a 10-year period if they borrow.

"In other words, if councils do not borrow money from the yet-to-be established State Funding Authority, they miss out on these intangible savings," he said.

"If they do borrow, the government is likely to make a dividend from that.

"Either way, not 1¢ of the \$600 million will come from the government," he said.

"It's time to leave the spin doctors at home and talk about facts.

"It's imperative that the government's 'carrot and stick' method of encouraging councils to merge does not create a system of 'haves and have nots'."

Cr Rhoades said councils are wondering whether the government's "no forced amalgamation" policy will change after the state election in March.

Blue Mountains, Hawkesbury and Penrith councils have jumped the gun on reform and are considering a strategic alliance.

"We will investigate a governance model to fully and robustly explore the opportunities on how we can work together," Penrith mayor

Ross Fowler said of his council's intentions.



Future proof: Armidale Council is exploring the possibility of merging.

Rent hikes rile

Leichhardt Council has protested against rent increases of up to 600 per cent by the Department of Education for school premises across Sydney used for out of school hours childcare.

Bridge tenders

Great Lakes Council is tackling its backlog of dilapidated timber bridges, calling tenders for the design and construction of six new concrete bridges on rural roads. See tenderlink.com.

Website win

Warringham Council's new website has won a silver award in the international W3 Awards judged by the Academy of Interactive and Visual Arts. Earlier, it received accolades in the Webby Awards and the RH Dougherty Awards.

Local Government

PITTSWATER COUNCIL

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Orana Regional Organisation of Councils

PO Box 115

NARROMINE NSW 2821

oroc@oroc.com.au | www.oroc.com.au

25th September 2014

Clr Lilliane Brady
Mayor
Cobar Shire Council
PO Box 223
COBAR NSW 2835

Dear Clr Brady

Expression of Interest – Pilot Joint Organisation

The OROC Board met on Thursday 25th September 2014 to consider the information provided by The Hon Paul Toole, NSW Minister for Local Government and Steve Orr Acting Chief Executive, Office of Local Government in respect to 'Fit for the Future' workshop held earlier in the day.

It is considered by the OROC Board that the achievements of OROC to date provide a solid foundation on which to build a strong case for an Expression of Interest for a Pilot Joint Organisation.

At this meeting the OROC Members agreed to support the following motion.

- i. That on the basis of all member councils resolving same, the 12 existing members of OROC proceed to lodge, as one, an Expression of Interest application to the Office of Local Government as a pilot group for a Joint Organisation under 'Fit for the Future' program noting that the role of such 'Orana Joint Organisation' would include:
 - Inter-governmental relationships
 - Regional advocacy
 - Regional Planning
 - Regional Purchasing
 - Lower Macquarie Water Utilities Alliance
 - Regional interest groups
 - Shared Services
- ii. That OROC member councils be requested to respond in respect of their position regarding this Joint Organisation proposal to the Executive Officer of OROC by Friday 10th October 2014.

I warmly invite your input into this Expression of Interest process. If you have any further queries please do not hesitate to contact me.

Yours sincerely,



Clr Bill McAnally
Chair
Orana Regional Organisation of Councils

The Office of the Mayor

PO Box 223
COBAR NSW 2835

Telephone: (02) 6836 5888
Facsimile: (02) 6836 5889

Email: mail@cobar.nsw.gov.au
Website: www.cobar.nsw.gov.au

In your reply please quote:
L5-24, L5-4-3



Cobar Shire Council Offices
36 Linsley Street
COBAR NSW 2835

ABN: 71 579 717 155

"Regional Centre in Western NSW"

Monday, 29 September 2014

Councillor Bill McAnally
Chair
Orana Regional Organisation of Councils
PO Box 115
NARROMINE NSW 2821

Dear Councillor McAnally,

RE: EXPRESSION OF INTEREST – PILOT JOINT ORGANISATION

I refer to your letter dated 25 September 2014 concerning a proposed Expression of Interest (EOI) by the Orana Regional Organisation of Councils (OROC) to participate as a pilot group for a Joint Organisation under the 'Fit for the Future' Program of the NSW Government.

A majority of Cobar Shire Council Councillors considered the matter at a Workshop on Thursday 25 September 2014 and all agreed that Cobar Shire Council should participate with the other existing OROC Councils in the proposed EOI as detailed in your letter on 25 September 2014.

Please note that final endorsement of this position will be confirmed through my Mayoral Report at Council's Meeting on 23 October 2014.

Yours faithfully

Councillor Lilliane Brady OAM
Mayor of Cobar Shire Council

COBAR SHIRE COUNCIL



Community Enhancement Program

FILE: P5-78

**Responsible Officer:
Special Projects Officer**

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INTRODUCTION

Council values the contributions that mining makes to the community across the Shire. In an attempt to ensure that Cobar Shire continues to prosper post mining and to offset any negative impacts of current mining operations, Cobar Shire Council has developed a Community Enhancement Program (CEP). The Program aims to outline priority projects that provide and augment community infrastructure.

The following table outlines the priority projects in the Shire that Council would like to invest in with the assistance of contributions from the mining and industrial sector. Council will use funds from the mines and other industries to leverage further grant funding where possible.

Council wishes to use any new mining and industrial development applications, whether the consent authority is Council or the NSW Government, to advocate for monetary contributions to the CEP. In some cases, in-kind contributions may also be accepted.

PROGRAM DETAILS

COBAR

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|--|
| | Undertake landscaping and capital works to better incorporate the skate park with its surrounds eg the Cobar Youth and Fitness Centre and Drummond Park | \$40,000 | \$30,000 | \$10,000 | Try to access Sport and Rec funding, Work for the Dole participation etc. |
| | Installation of water bubblers in public places around the Shire. | \$30,000 | \$15,000 | \$15,000 | Grant funding may be possible for 50:50 funding. |
| | Improvements to Heritage Park, including better incorporating the bogger into the park. | \$50,000 | \$50,000 | \$0 | It's unlikely that grant funding will be accessible, activity depending. |
| 68 | Construct a new toilet block at Dalton Park Race Course. | \$80,000 | \$30,000 | \$50,000 | Sport and Rec funding may be possible. Race club may be able to provide some funding |
| | Installation of rodeo lights and power supply at Dalton Park Horse Complex | \$50,000 | \$25,000 | \$25,000 | Grant funds may be available. |
| | Installation of water retention ponds within the race track at Dalton Park as a temporary holding area to reduce drainage issues in high rainfall events | \$40,000 | \$20,000 | \$20,000 | Funding from Council's water fund could be considered for this project |
| | Upgrade Newey Reserve including boat ramp | \$15,000 | \$7,500 | \$7,500 | NSW boating grants |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|---|----------------------|---------------------|-----------------------|---|
| | Undertake weeding and replanting project at Newey Reserve with endemic species in recognition of those community members past and present who are significant in Cobar. | \$10,000 | \$10,000 | \$0 | May be able to use some volunteer labour or seek assistance from NPWS to make this a community project. |
| | Undertake drainage works, water flow modification works, weeding and replanting in the inlets to the Newey to improve water quality | \$500,000 | \$250,000 | \$250,000 | There may be Environmental Trust or LLS funding available and there is the potential to involve the community in some of the works. |
| | Installation of additional tables and chairs at the Newey and Old Res | \$10,000 | \$10,000 | \$0 | Unlikely to be grant funding available for this activity. |
| 5 | Undertake major renovations of the toilet block at the Newey | \$25,000 | \$25,000 | \$0 | Unlikely to be grant funding available for this activity. |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|---|
| | Construct BMX track at Morelli Park or an alternative location | \$90,000 | \$15,000 | \$75,000 | In the past Peak Gold Mines have funded a masterplan for Morelli Park and one of their employees was going to design the track. |
| | Undertake improvement works to bring the quality of Morelli Park back to an appropriate standard | \$50,000 | \$25,000 | \$25,000 | Council will further investigate this as a Work for the Dole project. |
| | Construction of the Sidwell Kruge/ Pioneer Park playground area | \$80,000 | \$40,000 | \$40,000 | Sport and Rec grant of s94 funds may be available. |
| | Construction of additional playground equipment across the Shire | \$100,000 | \$30,000 | \$70,000 | May be possible to access sport and Rec funding. |
| 70 | Replacement of current playground equipment with equipment that meets current standards | \$1,000,000 | \$500,000 | \$500,000 | Much of the existing equipment needs upgrading. Sport and Rec funding may be a possibility. |
| | Construction of new garden beds and landscaping to improve the amenity of the Shire | \$30,000 | \$30,000 | \$0 | Unlikely to be able to access grant funding to assist. |
| | Improved sport facilities and equipment, including shade shelters | \$50,000 | \$50,000 | \$0 | May be grant funding available |
| | Employment of a Youth Engagement Officer | \$100,000 | \$50,000 | \$50,000 | Seek government assistance to provide Officer |
| | Sponsor youth holiday activities and after school activities | \$7,000 | \$7,000 | \$0 | Youth officer needed to run activities |
| | Installation of an indoor rock climbing wall at the Youthie | \$90,000 | \$30,000 | \$40,000 | Sport and Rec or other funding may be available |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Sources | Funding | Comment |
|----------|---|----------------------|---------------------|---------------|----------|--|
| | Undertake major improvements to the Cobar Youth and Fitness Centre, new airconditioning, painting etc. | \$1,000,000 | \$500,000 | \$500,000 | | Council is seeking grant funds to undertake this project, such as through Resources for Regions, Clubs Grants and Sport and Rec. |
| | Resurfacing and lining the squash courts at the Cobar Youth and Fitness Centre | \$25,000 | \$15,000 | | \$15,000 | Possible Sport and Rec funding. |
| | Installation of a BBQ shelter, tables and chairs at the back of the Youthie, near the skate park | \$35,000 | \$15,000 | | \$20,000 | Grant funding may assist. |
| | Installation of new kitchen facility in the Youthie | \$75,000 | \$15,000 | | \$60,000 | Works need to be undertaken due to increased usage at the Youthie. |
| 71 | Installation of unisex accessible toilet facilities in the Youthie stadium | \$40,000 | 0 | | \$40,000 | Seek Resources for Regions funding or similar. |
| | Installation of an underground water storage system to collect rainwater from the roof and airconditioner at the Youth to water Drummond Park | \$30,000 | \$15,000 | | \$15,000 | May be some environmental grants available for such works. |
| | Redevelopment of the stage at the town hall cinema | \$25,000 | \$25,000 | | \$0 | Previous surveys have shown a desire of mine employees and their families to have greater access to cultural activities. |
| | Replacement of airconditioning system at the town hall cinema | \$25,000 | \$25,000 | | \$0 | Limited opportunity for grant funding. |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|--|
| | Construct a Regional Events Centre at Ward Oval | \$2,800,000 | \$40,000 | \$2,760,000 | Grant funding to be sought. Mines may prefer to 'value add' to facility or masterplan in line with their use of the facilities |
| | Upgrade the runway for the long jump area at Ward Oval | \$6,560 | \$6,560 | \$0 | Identified in Ward Oval Master Plan |
| | New shot put pad/circle | \$1,160 | \$1,160 | \$0 | Identified in Ward Oval Master Plan |
| | Digital scoreboard for Ward Oval | \$110,000 | \$20,000 | \$90,000 | Identified in Ward Oval Master Plan |
| | Purchase and install a PA system for Ward Oval | \$10,000 | \$10,000 | \$0 | To be used by all Ward Oval users |
| 72 | Playground for Ward Oval | \$50,000 | \$20,000 | \$30,000 | In Master Plan. This could be start of playground with additional works undertaken in future |
| | Construct a new toilet block on the south western side to replace existing block | \$70,000 | \$70,000 | \$0 | Unlikely to be able to attract grant funding. |
| | Resurface netball courts | \$50,000 | \$25,000 | \$25,000 | Sport and Rec funding |
| | Storage sheds for Ward Oval | \$81,000 | \$20,000 | \$61,000 | Sport and Rec funding and a contribution from sports clubs |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|---|
| | Portable toilet block and associated sewage connections, including on-site sewage management systems at selected sites | \$100,000 | \$50,000 | \$50,000 | Possible grant funds could be accessed if matching funds were available. |
| | Develop a masterplan and designs for a new cultural centre in Cobar | \$40,000 | \$40,000 | \$0 | Unlikely to be able to attract grant funding to undertake scoping/planning work |
| | Develop plans for the extension of the Great Cobar Heritage Centre and preservation of existing building | \$40,000 | \$40,000 | \$0 | Unlikely to be able to attract grant funding to undertake scoping/planning work |
| 73 | Installation of water bubblers in Drummond Park | \$10,000 | \$10,000 | \$0 | An environmental project that makes the park more attractive to visitors |
| | Extend the signage along the Heritage walkway denoting endemic flora and fauna, history of the area | \$20,000 | \$10,000 | \$10,000 | Seek grant funding. Project commenced. Peak may be able to fund signage re Wrightville/ Cornishtown history |
| | Installation of outdoor gym stations, possibly along the walking track | \$100,000 | \$30,000 | \$70,000 | Grant funding may be available |
| | Improve the promotion and protection of Devils Rock as a sacred Aboriginal Site | \$40,000 | \$20,000 | \$20,000 | aboriginal history funding available. Need to partner with aboriginal organisation to apply for funds. May be attractive to mines |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|---|
| | Increased exhibitions and information on Cobar's history at the Great Cobar Heritage Centre | \$20,000 | \$10,000 | \$10,000 | Some grant funding could be available, such as Heritage grants or Anzac funding. |
| | Upgrades to the terminal | \$80,000 | \$60,000 | \$20,000 | Infrastructure funding required, perhaps from Federal Government. |
| | Installation of a Cobar Miners Memorial | \$50,000 | \$50,000 | \$0 | Seek funding from the mines in the area and contracting companies. |
| | Upgrade all 20 bathrooms at the Lilliane Brady Village | \$150,000 | \$15,000 | \$135,000 | Difficult to find other funding sources. |
| | Extension of the bike/walking track out to the airport and Fort Bourk Lookout | \$200,000 | \$100,000 | \$100,000 | May be some RMS or Sport and Rec funding available. |
| 74 | Installation of further interpretive signage around town, including the CBD and walking tracks to promote Cobar's history and natural environment. | \$20,000 | \$20,000 | \$0 | Unlikely to be grant funding available, other than some environmental funds for related signage (Environmental Trust, LLS). |

MOUNT HOPE

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|---|
| | Installation of new toilet facilities in the Mount Hope Hall. | \$50,000 | \$10,000 | \$40,000 | Septic system was installed in previous RLCIP project. External toilets could still be used as public toilets or as 'spillover' facilities. |
| 1 | Development of an RTA approved rest area, including shade and picnic area and toilet amenities in Village. | \$60,000 | \$30,000 | \$30,000 | Investigate if any RTA funds are available for such a project. |
| 2 | Erect historical plaque in remembrance of Tipping's bullock wagon at Round Hill. | \$2,000 | \$2,000 | \$0 | |
| 3 | Investigation and design of new filter system for village water system | \$30,000 | \$30,000 | \$0 | |
| 4 | Development of a village email database, website and regular newsletter | \$5,000 | \$5,000 | \$0 | Good way for the local mine to connect with the community and provide information updates on their activities |
| 5 | Install water system for outside of hall. | \$10,000 | \$10,000 | \$0 | Would finish the hall project off nicely. |

NYMAGEE

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|--|
| | Upgrades to the community hall, including new disability toilet and sewerage pump, doors and floor foundations | \$100,000 | \$30,000 | \$70,000 | Apply for Accessible Communities funding |
| | Landscaping around the hall | \$25,000 | \$25,000 | \$0 | Beautification of site a very visible promotion of the local mine and how they help the community. |
| | Resealing of the tennis courts | \$30,000 | \$20,000 | \$10,000 | Seek grant funding, such as through Sport and Rec. |
| | Installation of new fence around the sporting grounds | \$80,000 | \$40,000 | \$40,000 | Seek grant funding, in partnership with the Nymagee cricket association |
| 76 | Installation of a shade sail for playground | \$45,000 | \$15,000 | \$30,000 | Seek grant funding for remainder of project in partnership with progress association. |
| | Installation of new equipment at the playground | \$50,000 | \$25,000 | \$25,000 | Sport and Rec funding. |
| | Installation of a BBQ in the playground | \$25,000 | \$25,000 | \$0 | Possible Sport and Rec funding but low priority for that program. |
| | Surfacing of Village Streets | \$110,000/km | \$110,000/km | | Unlikely to be grant funding available. |
| | Installation of potable water | \$500,000 | \$500,000 | | Depends on type of system. Investigation of options to be undertaken by Council. |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|---|----------------------|---------------------|-----------------------|---|
| | Assist with upgrade of Gymkhana grounds | \$20,000 | \$20,000 | \$0 | Could be eligible for Sport and Rec funding. |
| | Lighting for Nymagee air strip and other safety upgrades | \$20,000 | \$10,000 | \$10,000 | Could be eligible under the Remote Aerodrome program. |
| | Undertake report into the impacts of mining on the village and surrounds | \$10,000 | \$10,000 | \$0 | If funded totally by the mine may not be seen as independent |
| | Provision of garden maintenance equipment to the Progress Association, eg lawn mower, whipper snipper etc. | \$7,000 | \$7,000 | \$0 | Good project for the mine to be involved in. |
| 77 | Building upgrades to the Nymagee Old School Community Centre including heating and cooling, toilet and lopping trees. | \$50,000 | \$10,000 | \$30,000 | Cladding and refurbishment works required to preserve the building. |

EUABALONG/MURRIN BRIDGE AREA

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|---|----------------------|---------------------|-----------------------|---|
| | Further development of a BBQ area and facilities at a suitable location near the river. | \$25,000 | \$20,000 | \$5,000 | Seek grant funding |
| | Sponsorship of a community garden at Murrin Bridge | \$10,000 | \$10,000 | \$0 | Possible grant funding available. |
| | Sponsorship of one annual aboriginal art exhibition/show (all arts included) | \$20,000 | \$20,000 | \$0 | Work with RICDO on this project. |
| | Installation of a boat ramp at suitable location along the river | \$20,000 | \$10,000 | \$10,000 | Seek boating grant |
| 78 | Sponsorship of youth programs for school holidays | \$7,000 | \$7,000 | \$0 | Need suitable officer to run activities |
| | Provision of new infrastructure and gardens at the Euabalong Memorial Park | \$15,000 | \$15,000 | \$0 | Need adequate water to ensure sustainability of project |
| | Lining of the internal walls and ceiling of the hall at the race course | \$30,000 | \$15,000 | \$15,000 | Possible Sport and Rec funding. |
| | Cementing of the walkways/verandah at the hall at the race course | \$15,000 | \$15,000 | \$0 | Unlikely to find grant funds |
| | Automated sprinkler system to parks and Euabalong Community Sports Ground | \$15,000 | \$15,000 | \$0 | Possible Sport and Rec funding available. |

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|--|----------------------|---------------------|-----------------------|--|
| | Bike/walking track around the river bends in town area for approximately 1.5kms | \$80,000 | \$40,000 | \$40,000 | Could seek RMS funding |
| | Bitumising of cemetery road for 780m*4m seal (formed road already in place at Euabalong) | \$40,000 | \$40,000 | \$0 | |
| | Upgrade of tennis court surface, with multi purpose court lines and hoops at Euabalong | \$15,000 | \$7,500 | \$7,500 | Possibly Sport and Rec funding |
| | Fencing of (netting only needed) cricket ground | \$7,000 | \$3,500 | \$3,500 | Possibly Sport and Rec funding in partnership with the cricket association |
| | Installation of a cricket practice net at Euabalong sports ground | \$20,000 | \$10,000 | \$10,000 | Possibly Sport and Rec funding in partnership with the cricket association |

KULWIN AREA

| Priority | Project | Estimated Total Cost | Potential CEP Funds | Other Funding Sources | Comment |
|----------|---|----------------------|---------------------|-----------------------|--|
| 1 | Acquire parcel of land for community facilities | \$7,500 | \$7,500 | \$0 | The site needs to be identified, but it could well be donated. Costs in subdivision and legal expenses |
| 2 | Install two tennis courts | \$50,000 | \$25,000 | \$25,000 | Sport and Recreation grant |
| 3 | Design and construct community hall | \$140,000 | \$20,000 | \$120,000 | |

Attachment B

Overview of Projects which may be Considered for Funding

Grant funding of between \$20,000 and \$10 million (GST exclusive) will be provided for infrastructure projects which provide economic benefit and have an identifiable and sustainable impact on a region. Projects must be capital in nature and could involve the construction of new infrastructure, or the upgrade, extension or enhancement of existing infrastructure.

Projects may involve a number of elements, however these elements should be cohesive, related to each other and meet the objectives of the programme.

Projects seeking funding from the NSRF could, for example:

- improve or upgrade transport networks to support connectivity and freight movement, such as transport hubs, intermodal services, airports, or upgrades to wharves or cargo loading facilities which cannot be funded by the market;
- enhance the efficient movement of freight, support an industrial estate or strengthen supply chains;
- increase access to water and waste services, support improved water management or enhance irrigation services (routine upgrades and repairs will not be funded);
- extend or enhance services to regions, for example deliver gas pipelines to new industrial estates, upgrade water pipes to support irrigation and industrial growth, or more efficiently manage waste water;
- convention centres and community or performance centres which deliver economic benefits or support increases in tourism; or
- construct large flagship or signature multi-purpose sporting facilities which generate significant long term economic and social benefits and/or support leadership in local communities, for example a state-of-the-art facility which will act as the state hub and will host national, state and elite events on a regular and ongoing basis
 - upgrades to or the expansion of local sporting facilities or the construction of sporting facilities which are otherwise available in the state or territory are unlikely to be supported; or
 - facilities which support a single sport or which can be funded by state and national bodies are unlikely to be supported.

Applicants should note that these are examples only and projects supporting these activities will not be given priority in the appraisal process. Applicants should identify and seek funding for those projects which are priorities in their region.

**MINUTES OF THE AIRPORT ADVISORY COMMITTEE
HELD IN THE COUNCIL CHAMBERS ON THURSDAY 9 OCTOBER 2014
COMMENCING AT 3.05 PM.**

PRESENT

Councillor Greg Martin (Cobar Shire Council), Gary Woodman (General Manager), Kingsley Page (Engineering Support Manager), Councilor Tracey Kings (Cobar Shire Council), Errol George (Projects Manager), Councillor Jarrod Marsden (Cobar Shire Council), and Sandra Finnegan (Executive Assistant Engineering Services).

Due to an apology from Peter Graf, Director of Engineering Services, Councillor Greg Martin was requested and agreed to chair the meeting.

APOLOGIES

RECOMMENDATION: That the apology received from Peter Graf (Director of Engineering Services) be accepted.

Gary Woodman/Tracey Kings

CARRIED

CONFIRMATION OF MINUTES

RECOMMENDATION: That the minutes of the previous Airport Advisory Committee meeting held in Council Chambers on Thursday 10 April 2014 be adopted as a true and correct record of the proceedings of that meeting.

Gary Woodman/Tracey Kings

CARRIED

MATTERS ARISING FROM THE MINUTES

Airport Reporting Officer Licensing

Executive Assistant to Engineering Services to make arrangements for ASIC registration for the Airport Reporting Officer, and for the successful applicant of the currently advertised position.

CASA Inspection Report – Non Compliance Notice

All CASA non-compliance work is completed.

The yellow pole that supports the main access gates exit code keypad has been replaced by electric sensor with automatic gates.

The approach surface will be surveyed in November 2014.

Security

New CCTV security cameras were installed on Thursday 9 October 2014. Extra security measures are in place to prevent another theft.

Lighting

PALS (Pilot Activated Lighting System) will be upgraded if funds are available from the Resources for Regions Program.

REPORT 2 – AIRPORT DEVELOPMENT UPDATE

RECOMMENDATION: Council to issue an Expression of Interest to any interested parties to set up a bowser and swipe card system and choose the best fuel supplier that will suit Cobar Airport. There will still be a need to fill larger aircrafts with fuel by truck. Council to look into the options of using longer hoses.

Gary Woodman/Tracey Kings

CARRIED

REPORT 3 – RUNWAY AND LIGHTS UPGRADE

RECOMMENDATION: That the Committee receive and note the information.

Gary Woodman/Greg Martin

CARRIED

GENERAL BUSINESS

Construction of the runway work is due to be completed 19 December 2014. The Airport will be required to be shut down. RFDS (Royal Flying Doctors Service) will need appropriate notice so that they can organise transporting patients via ambulance to Nyngan.

Councillor Greg Martin has suggested using the white gravel from the end of Singleton Drive. Kingsley noted the information and was to look into the matter.

Errol George will contact Russell Grant regarding use of land near Airport.

The new Slasher has been used at the Airport. It completed the slashing in ¼ of the time it took using the old Slasher.

Next meeting of the Airport Advisory Committee is scheduled for Wednesday 10 December 2014 onsite at Cobar Airport.

THERE BEING NO FURTHER BUSINESS THE MEETING CLOSED AT 4.10PM